

# The Electrotech Revolution

The shape of things to come

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# The Age of Electrotech

Humanity is graduating from burning fossil commodities to harnessing manufactured technologies—from hunting scarce fossils to farming the inexhaustible sun, from consuming Earth's resources to merely borrowing them.

This isn't a marginal climate substitution. It's an energy revolution.

The magnetic centre is the electron: we are revolutionising how we generate, use, and connect electrons. Solar and wind are conquering electricity supply. EVs, heat pumps, and AI are electrifying major new uses. Batteries and digitalisation are connecting supply and demand.

Three reinforcing shifts. One energy revolution. The electrotech revolution.

At its core, this revolution is driven by physics, economics, and geopolitics. After all, the arc of energy history bends towards solutions that are leaner, cheaper and more secure.

Short-terms setbacks matter, but fundamentals matter more. And the fundamentals are stacked in electrotech's favour.

Physics. Electrotech makes a mockery of setting fossils on fire and losing two-thirds of the energy to heat. Electrotech is three times as efficient.

Economics. Technologies get cheaper with scale. Commodities get more expensive the deeper you dig.

Geopolitics. Three quarters of the world is dependent on fossil imports. 92% of countries have renewables potential over 10x their current demand.

Electrotech has grown exponentially for decades. The difference today is that it's too cheap to contain and too big to ignore. If current exponentials hold for five more years, global fossil demand will fall off its plateau.

Welcome to the Age of Electrotech.

Daan Walter, Sam Butler-Sloss, Kingsmill Bond



### Contents

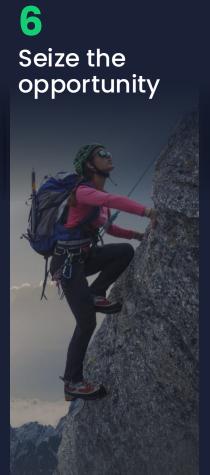
A new perspective

The rise of electrotech

Peak fossil demand







# **Chapter 1**

# A New Perspective: The Electrotech Revolution

01

# Electrotech is a better way to explain reality

Most of the debate on the future of energy is between fossil gradualists and net zero advocates. We propose a third approach — the electrotech revolution — which better explains the extraordinary changes taking place in the energy system today.

02

# Electrotech is electricity technology

Electrotech describes exponential energy technologies revolutionising how we generate, connect and use electrons – technologies enjoying learning curves and rapid growth, such as solar, wind, batteries, and digital solutions.

03

# Electrotech releases 100x more energy

Electrotech enables us to harness the sun's enormous energy resources. The sun supplies Earth with as much energy every five days as all fossil fuel reserves combined. This makes possible a new energy era.

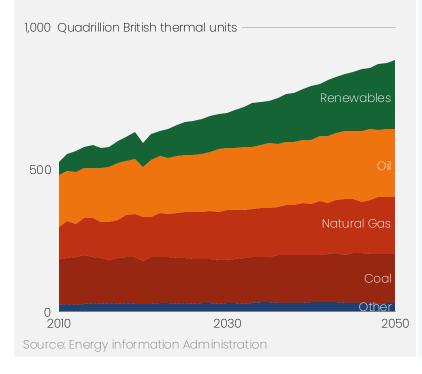


# Two views on energy dominate the conversation. We propose a third

#### The dominant energy views in the energy debate today

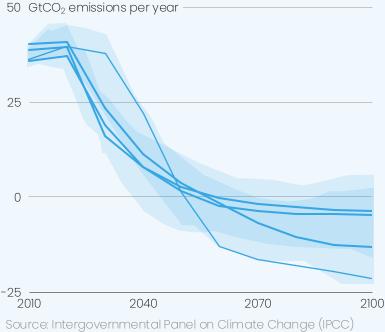
The incumbent energy view, centred on fossil fuels, slow change and business-as-usual

#### EIA - Primary energy supply



The climate view, centred on emissions, policy targets and the moral obligation to fix climate change

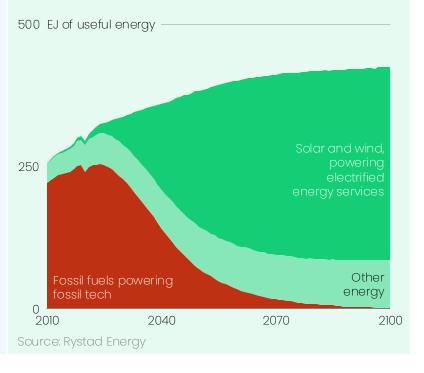
#### IPCC - Pathways to net zero emissions



#### A third way: the electrotech view

The new electrotech view, centred on growth and innovation

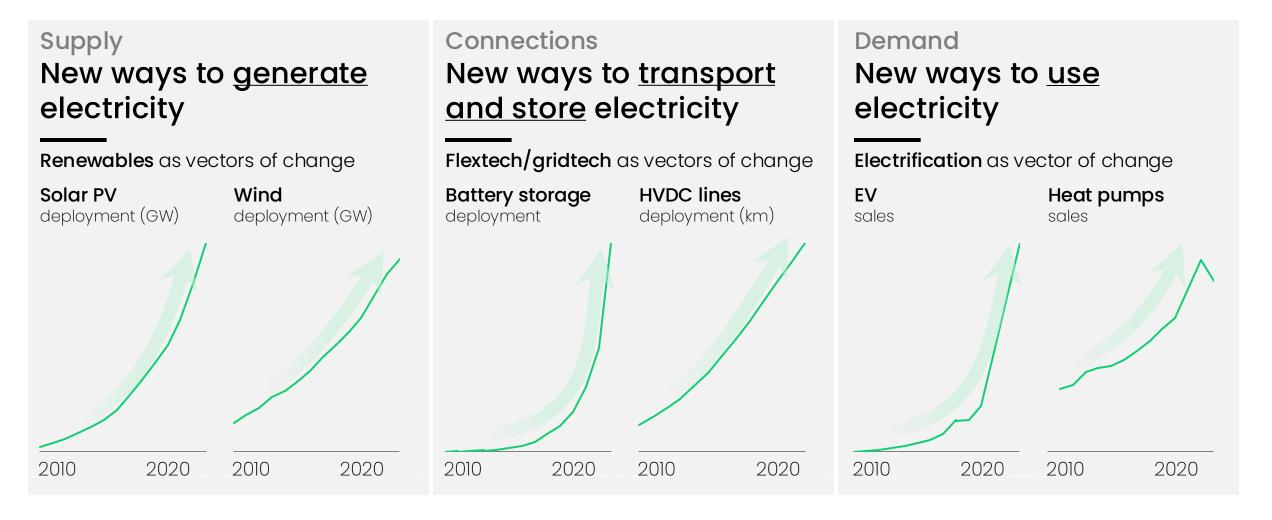
#### Rystad - Global useful energy demand





# This is a technology revolution in energy

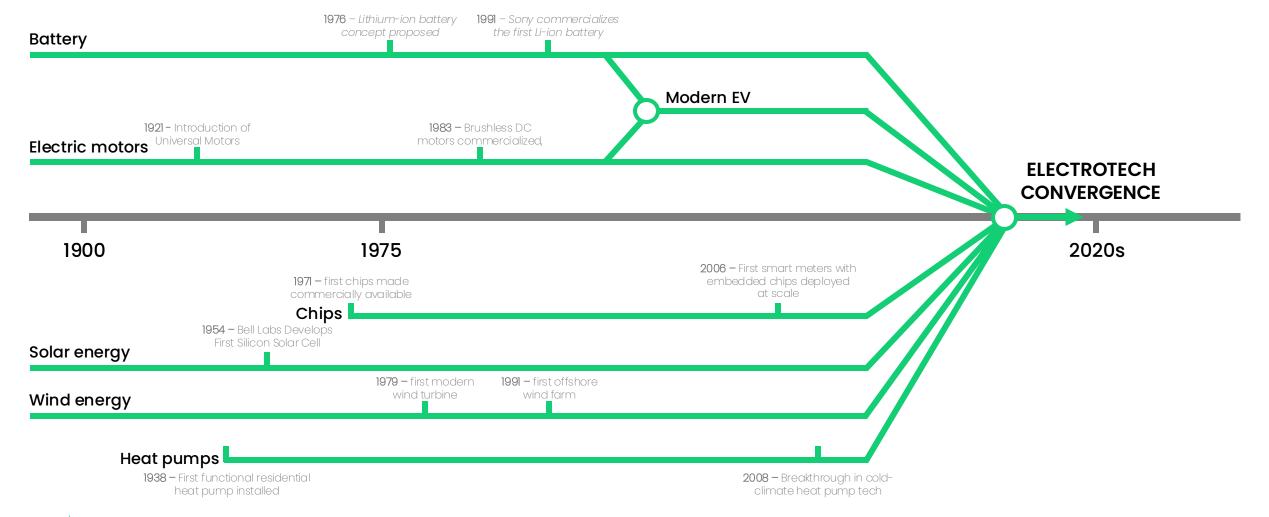
Electrotech is technology that revolutionises the supply, connection and demand of electricity



# A century of evolution is converging into a decade of revolution

The 2020s mark a great technology convergence

ILLUSTRATIVE





# This is the age of electrotech

It is the latest in a long line of technology shifts



Iron Waterpower Mechanisation



Age of steam and rail 2nd wave

Steam engines Steam power Rail



Age of steel and electricity

3rd wave

Electricity
Steel
Heavy
engineering



Age of oil and mass production 4th wave

Mass-produced automobiles
Cheap oil
Petrochem



Information technologies Telecoms Software

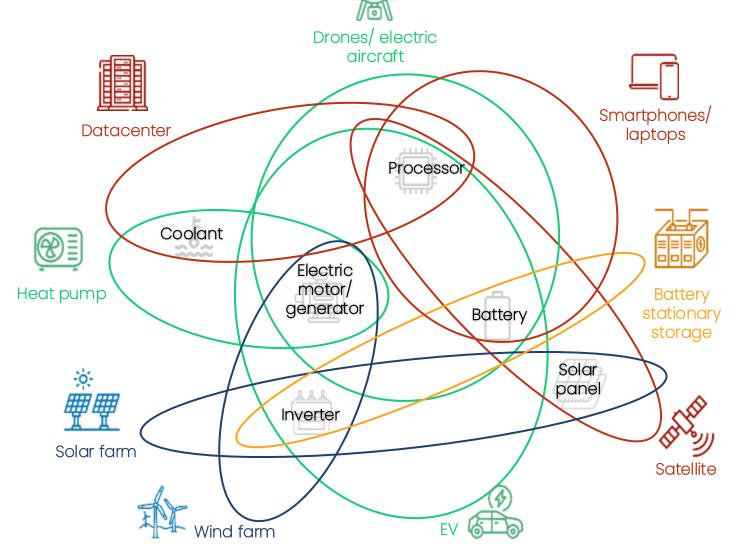


Renewable energy Electrification Al



# Electrotech is the child of digital tech

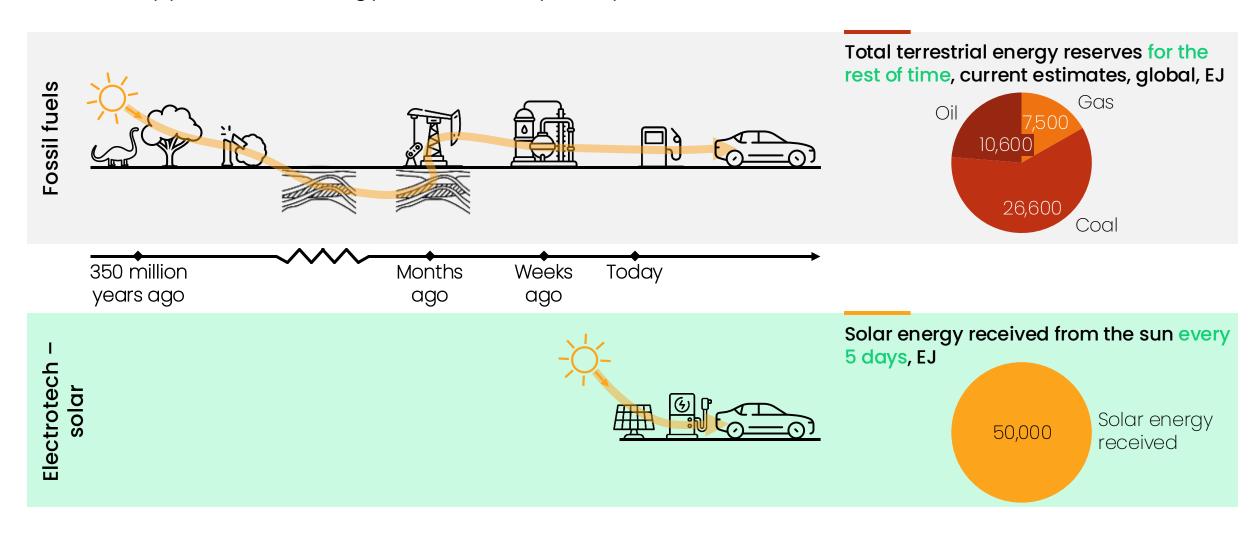
Electrotech is made of the same components as digital tech, and inherits its momentum





# From burning old sunshine to using it real-time

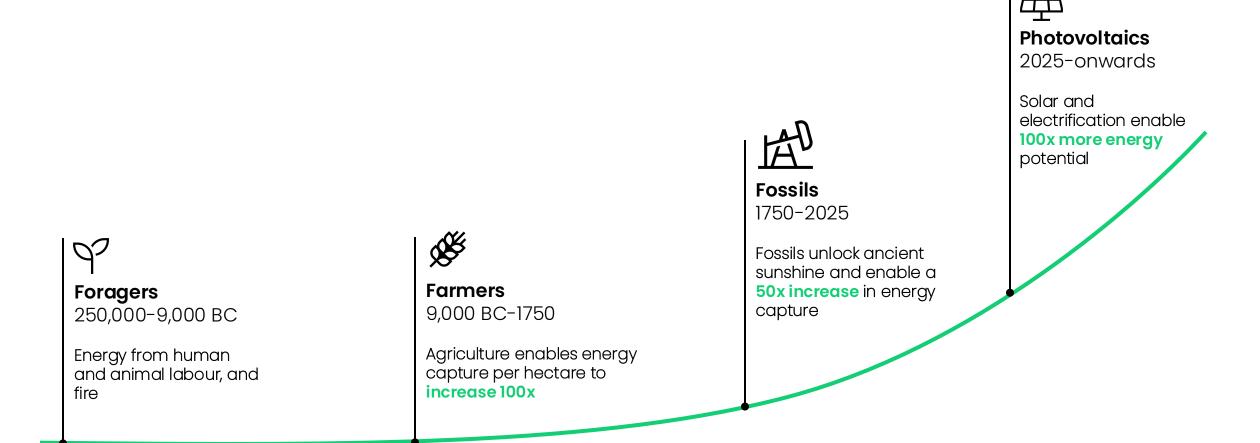
The sun supplies more energy to Earth every 5 days than all fossil fuel reserves





### Foragers, Farmers, Fossils, Photovoltaics

Electrotech enables another 100x leap in energy abundance





# **Chapter 2**

### The rise of electrotech

01

# Electrotech costs have fallen fast

Electrotech costs have been falling for decades on established learning curves of around 20% for every doubling in deployment. They now challenge fossil fuels on cost, with Dolphin EVs retailing in China below \$10,000 and solar-plusstorage in India at \$40 per MWh. As a result, capital is shifting, and two-thirds of energy expenditure is going into electrotech.

02

#### Growth has been exponential

Key electrotech technologies have enjoyed exponential growth. We see this for generation (solar and wind), connections (batteries and software) and usage (EV and heat pumps). Change is led by China, and is now cascading into the emerging markets. ASEAN, for example, leapfrogged the US in electrification in 2023.

### 03

# The ceiling of the possible is high above us

We already know how to get solar and wind to 70-80% of generation at a cost comparable with fossil fuels and how to electrify around 75% of end demand. So we can more than triple renewables and electrification.



# The two vectors of the energy transition

Renewables replace fossil electricity; electrification replaces fossil molecules

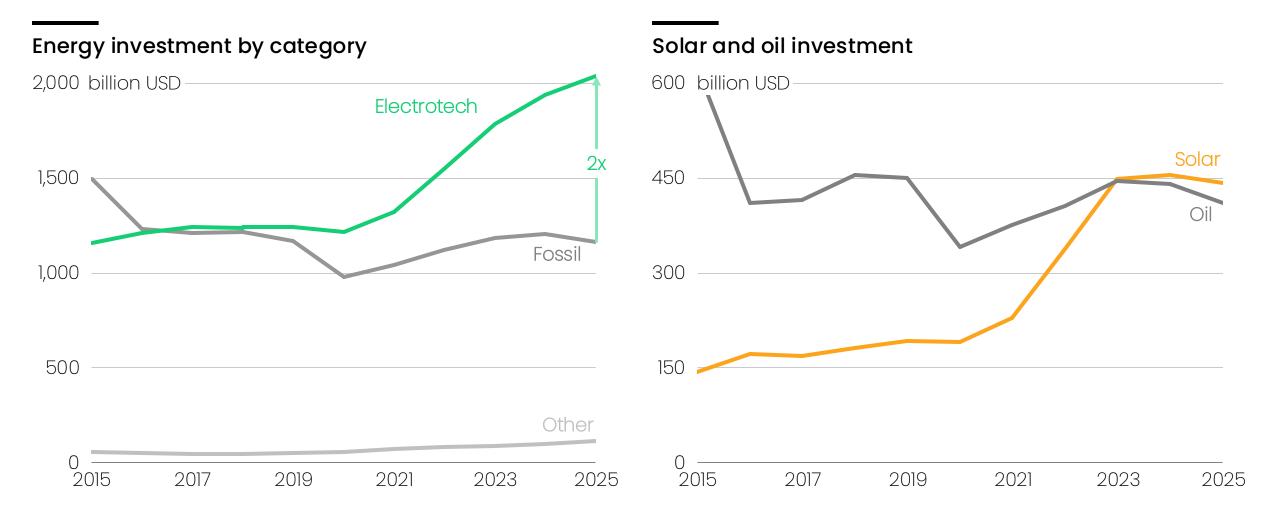
#### Global final energy demand in 2023

Share of final energy 100% Fossil-fueled power Fossil fue molecules 80% 60% Renewables 40% Solar and wind 20% Other clean Biomass and heat Molecules Electrons Share of final energy ~~~



# Electrotech investment is twice as big as fossils

And we spend more on solar capex than on oil

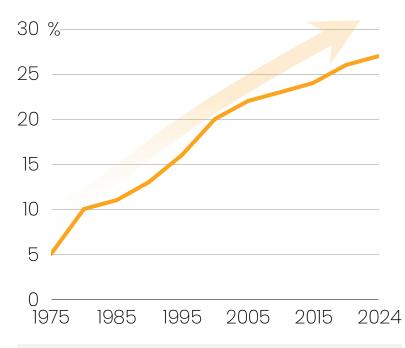




# Electrotech keeps getting better

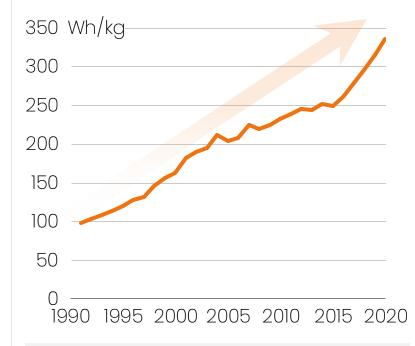
Decade after decade of innovation raises the ceiling of the possible

#### Solar cell efficiency



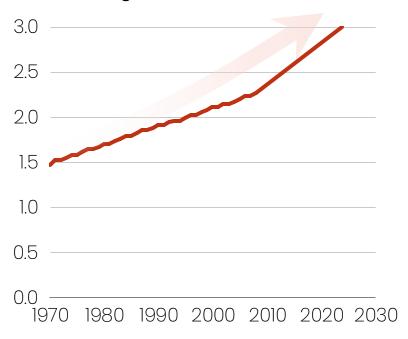
More efficient solar cells mean more space and material efficiency and lower cost

#### Top-tier battery cell density



Denser batteries mean longer EV ranges; new EV applications opening up and more material efficiency

# Heat pump coefficient of performance, US sales average

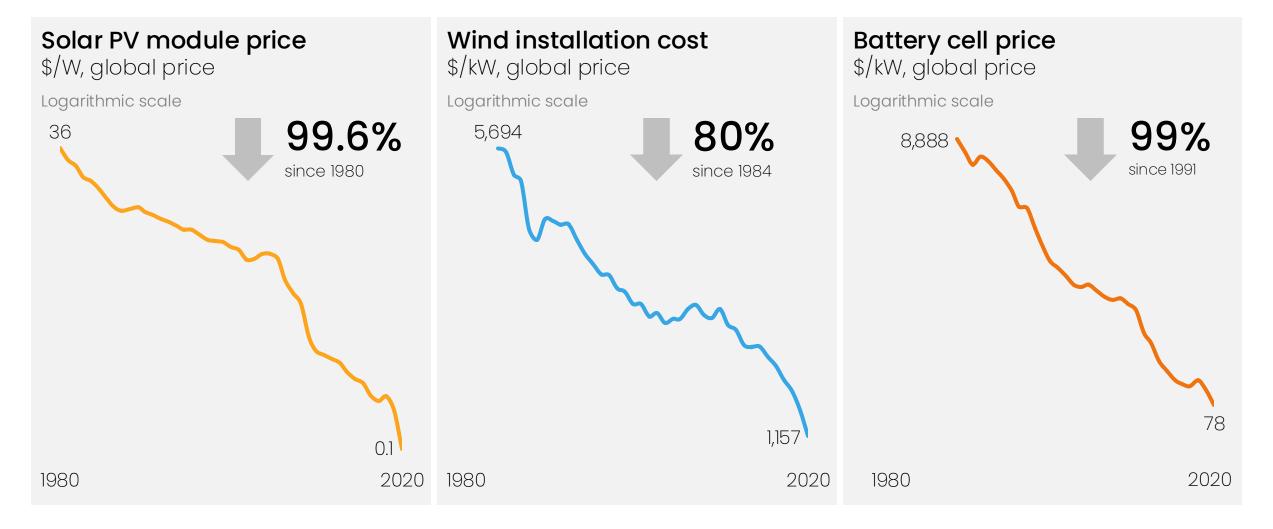


Higher COP means a more efficient and powerful heating system



# Costs have been falling for decades on learning curves

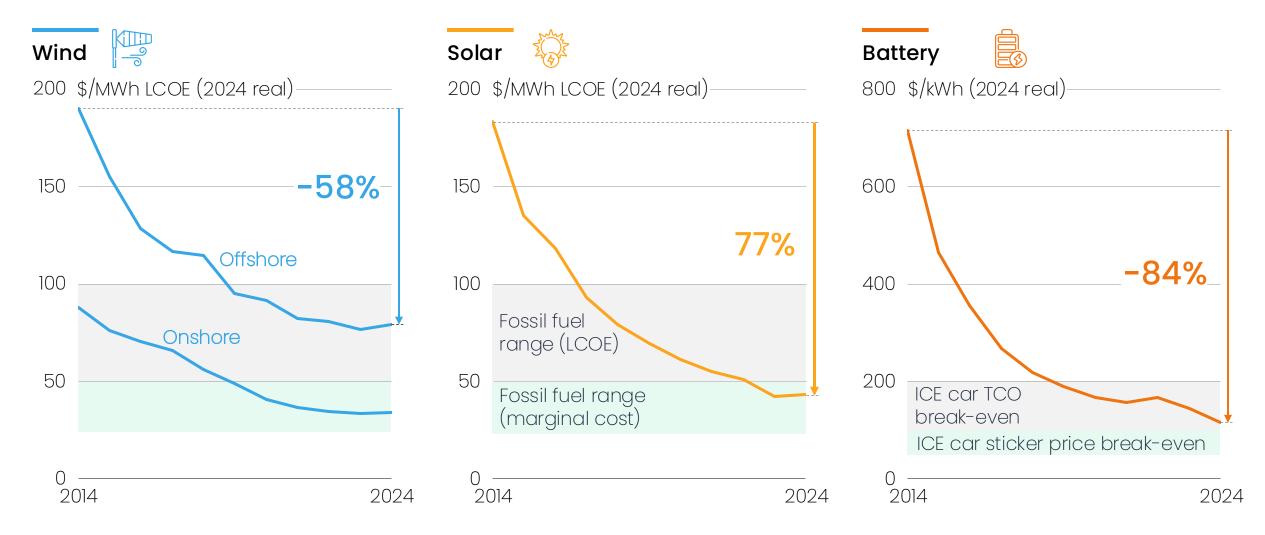
Decades of steady cost innovation improved electrotech economics





# Cheap enough to challenge incumbents

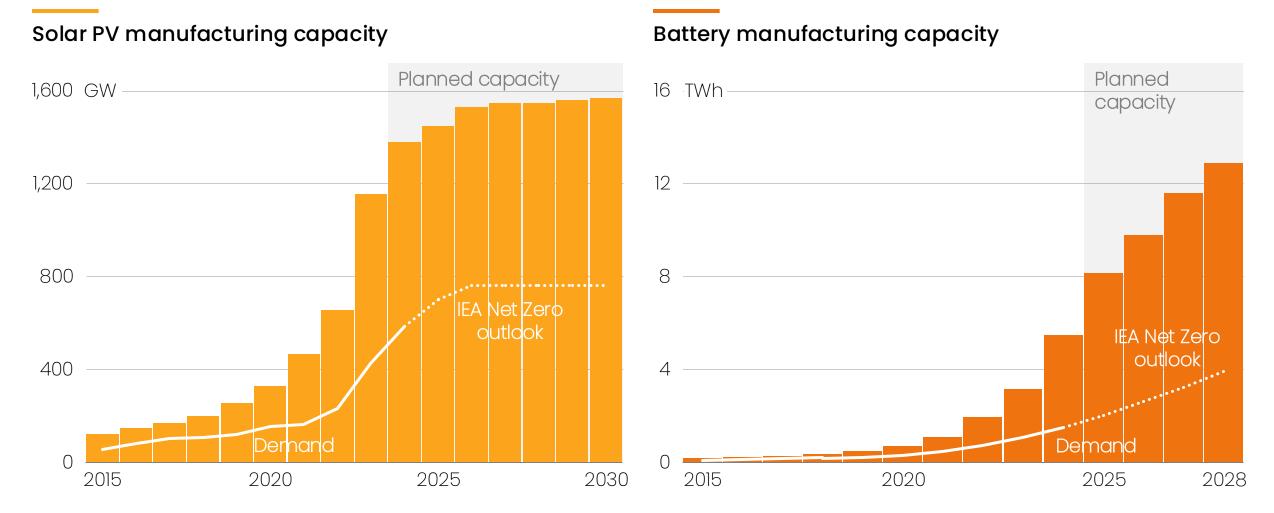
After decades of cost innovation electrotech is now cheaper than fossils





# The manufacturing capacity is in place

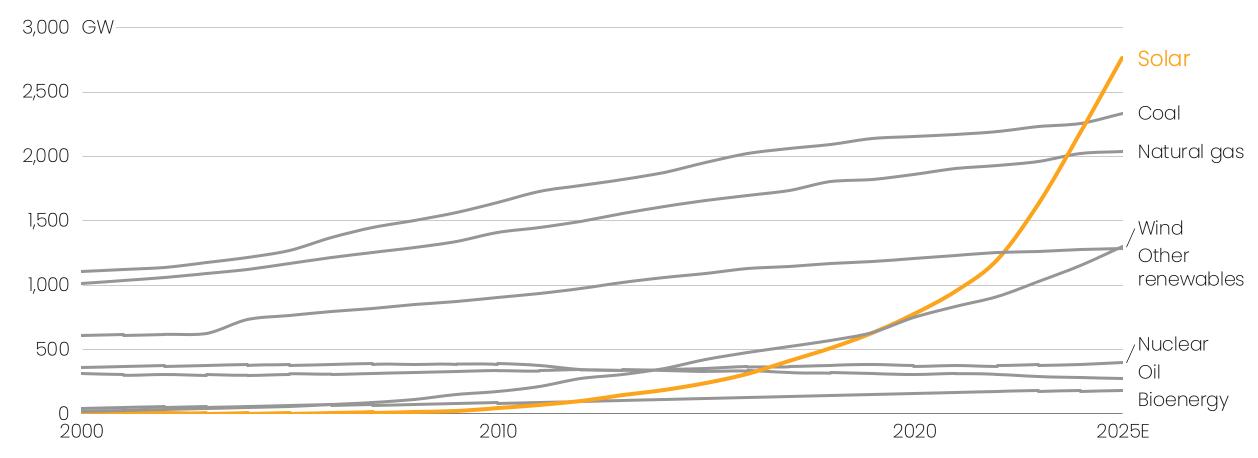
Outpacing projected demand of even net zero scenarios



### **Sunrise**

Solar has gone from smallest to largest source of capacity in 15 years

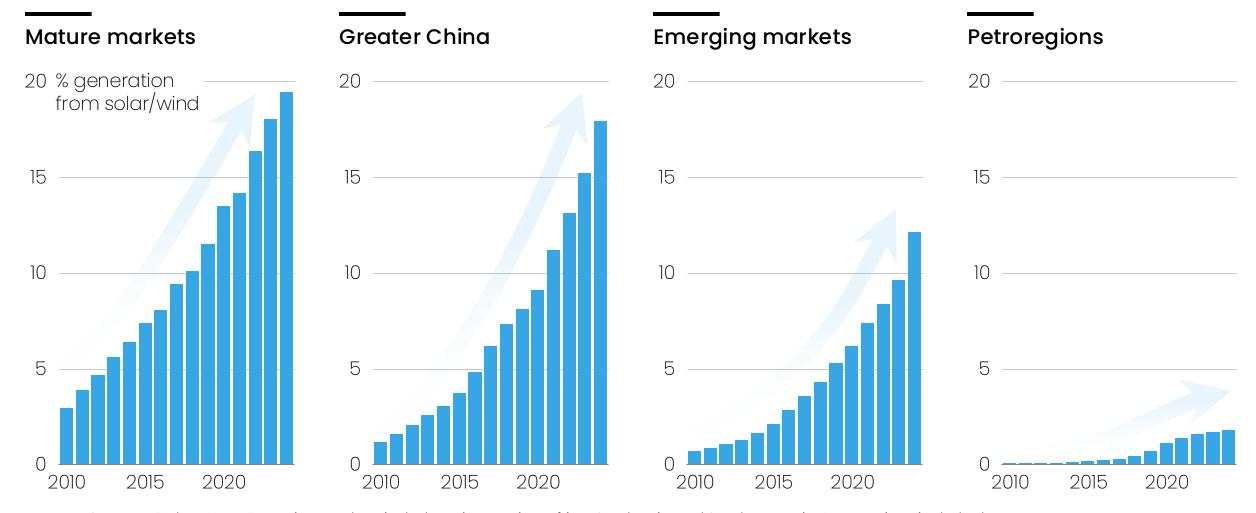
#### Global installed electricity capacity





# Solar and wind deployment is a global story

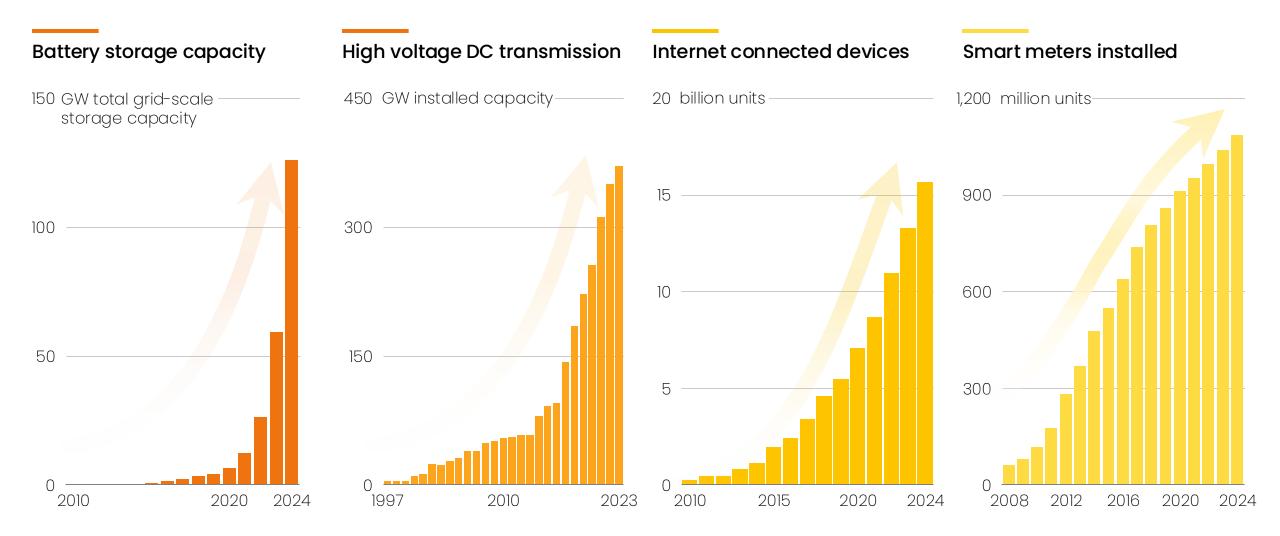
From mature economies to emerging markets





#### The rise of new connections

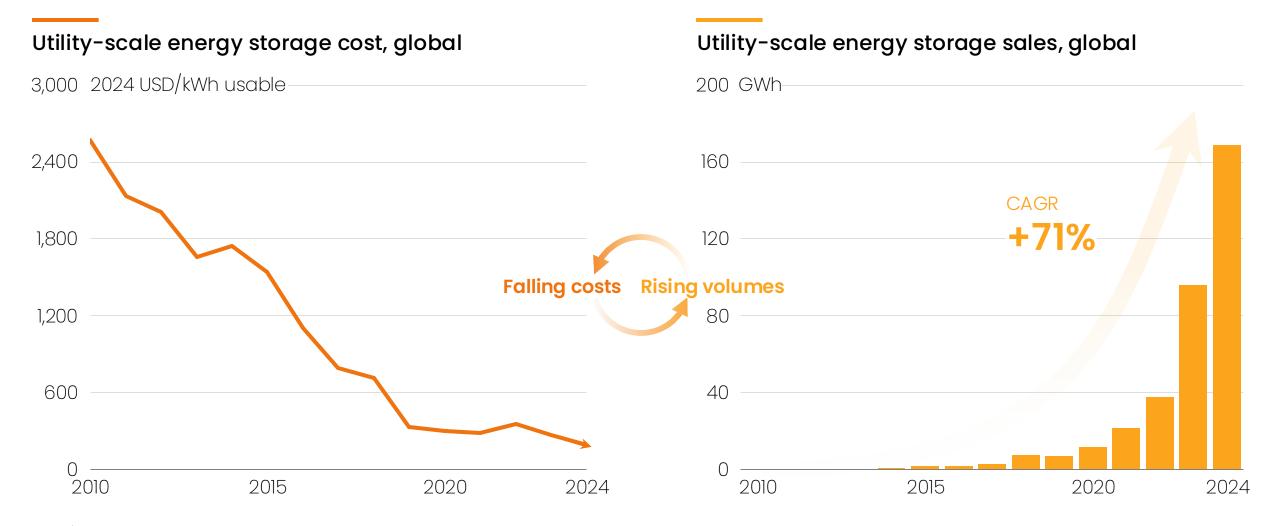
Flextech and gridtech smartly connect supply and demand





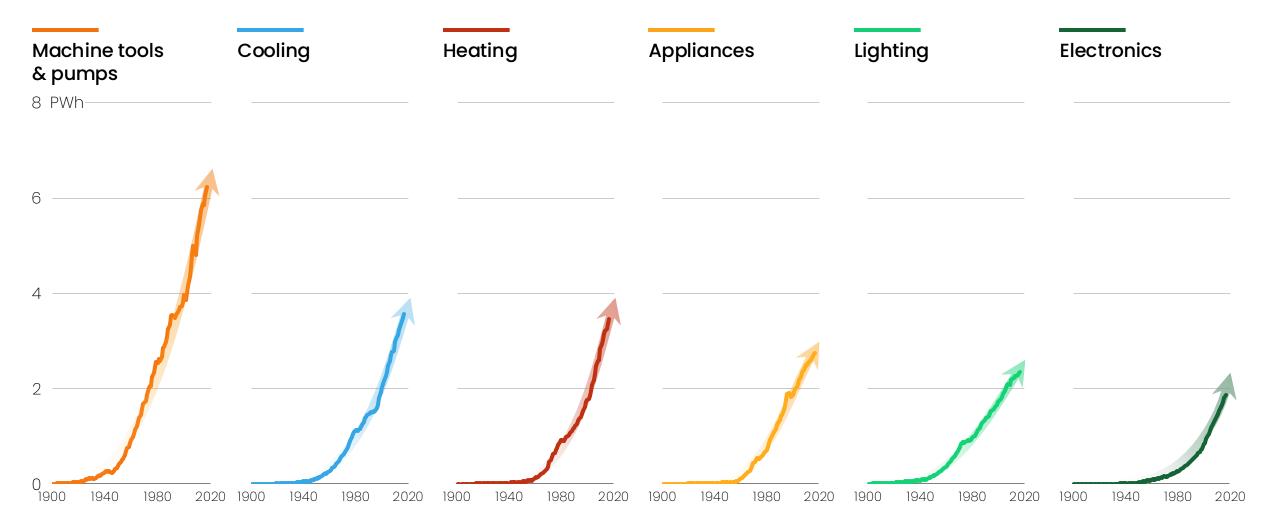
# The cheaper it gets, the faster it goes

The virtuous cycle between cost and volume is self-sustaining



# The long march of electrification

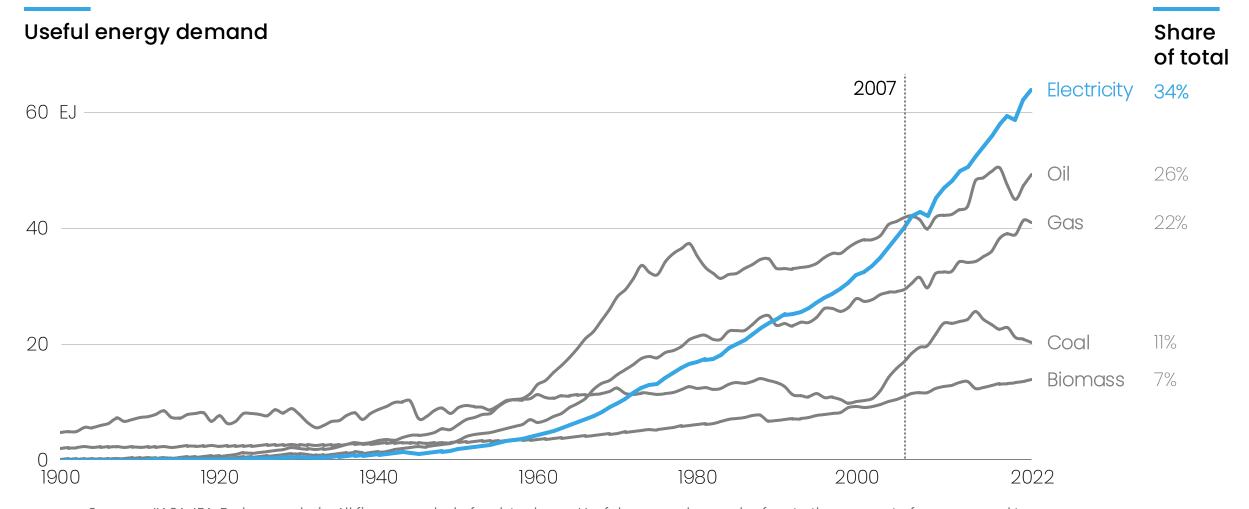
We've been electrifying the global economy for over a century





# Electricity is the king of energy

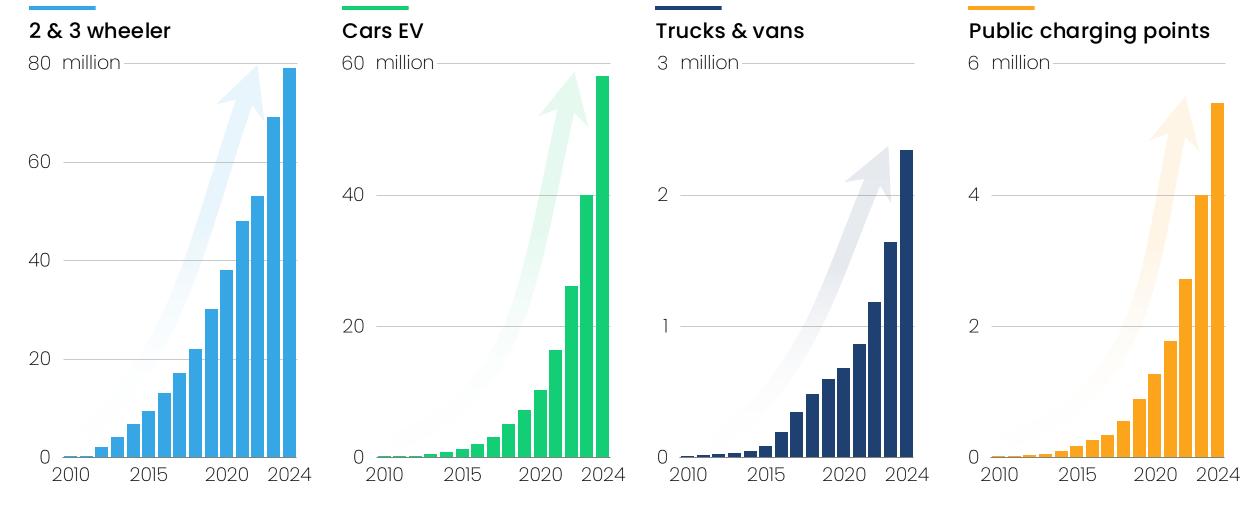
Electricity overtook oil as largest supplier of useful energy in 2007





# The EV revolution is taking off

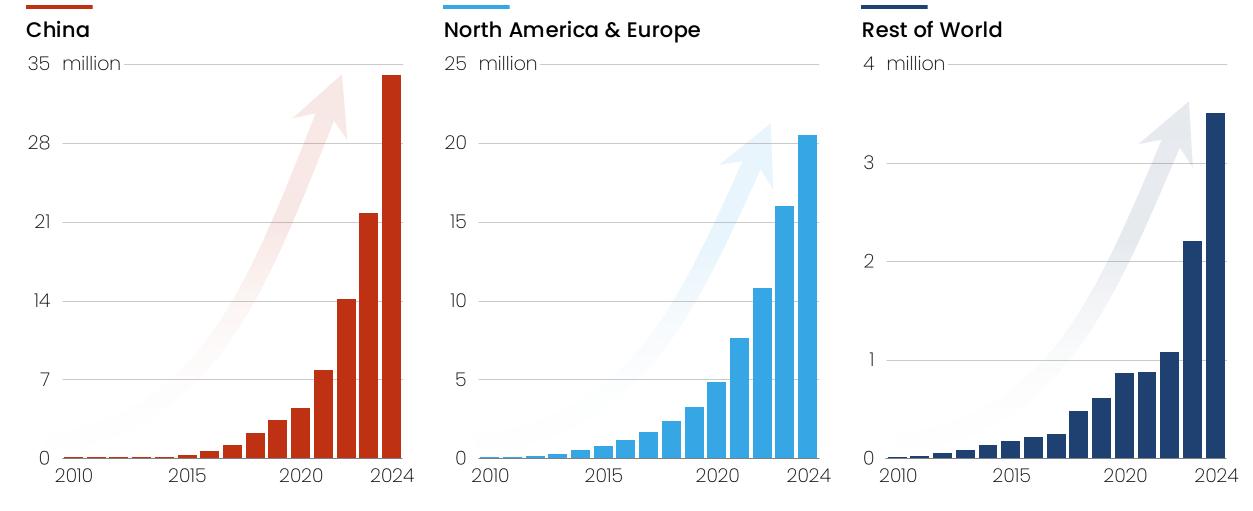
Electric mobility is growing exponentially across vehicle sizes





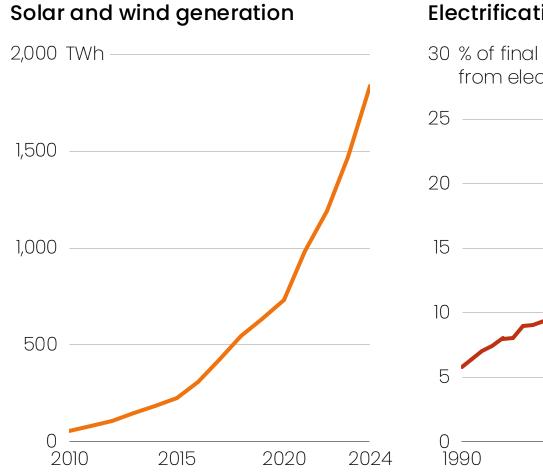
# EV deployment is growing exponentially

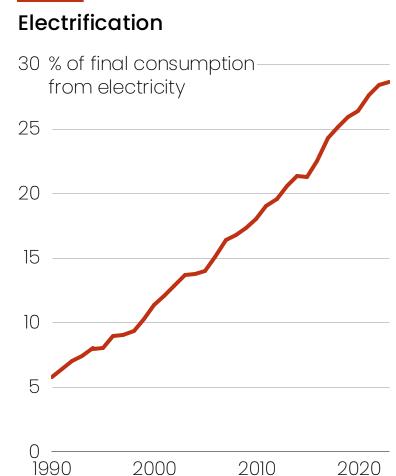
Double digit growth across the world



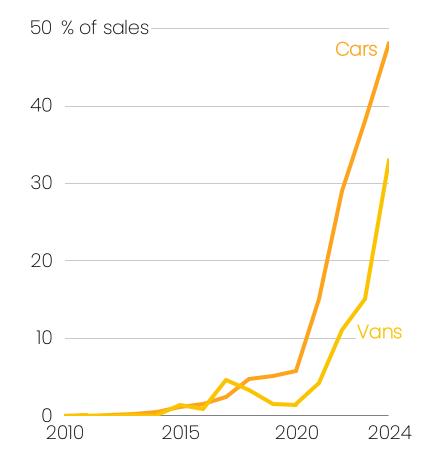
# China is moving at lightning speed

Across renewables and electrification





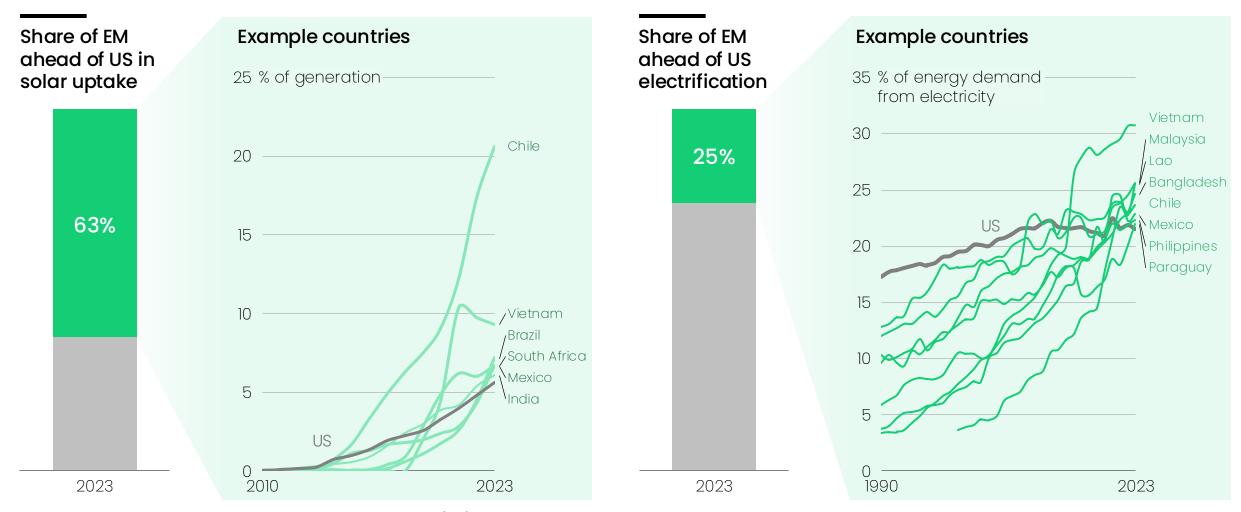
#### **Electric vehicles**





# Emerging markets are leapfrogging

Two thirds are ahead of the US in solar deployment and a quarter in electrification





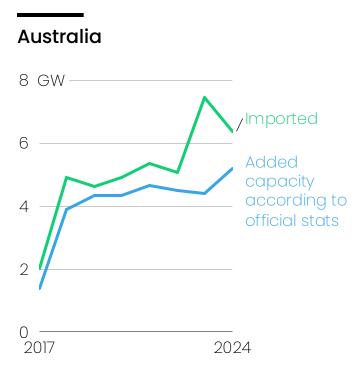
# Change is happening faster than it can be recorded

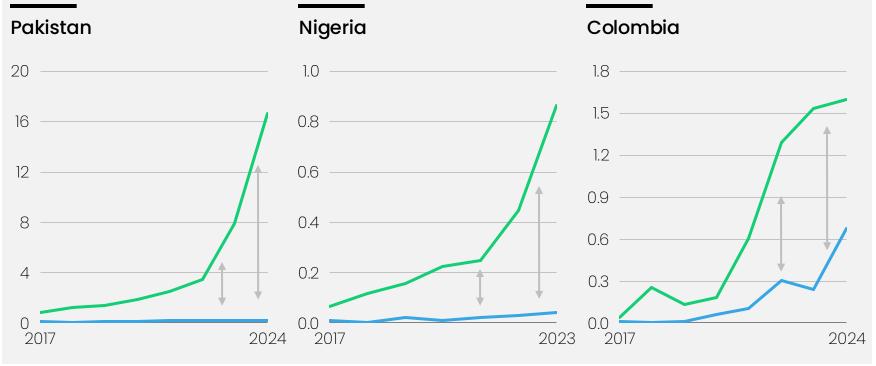
Central grid statistics cannot keep up with what is happening on the ground

#### Solar capacity imported/installed

Imports generally convert to reported installed capacity within a year or so.

Across emerging markets, there is a growing gap between official statistics and import figures, which implies imported solar panels are not centrally connected and counted but installed decentrally.

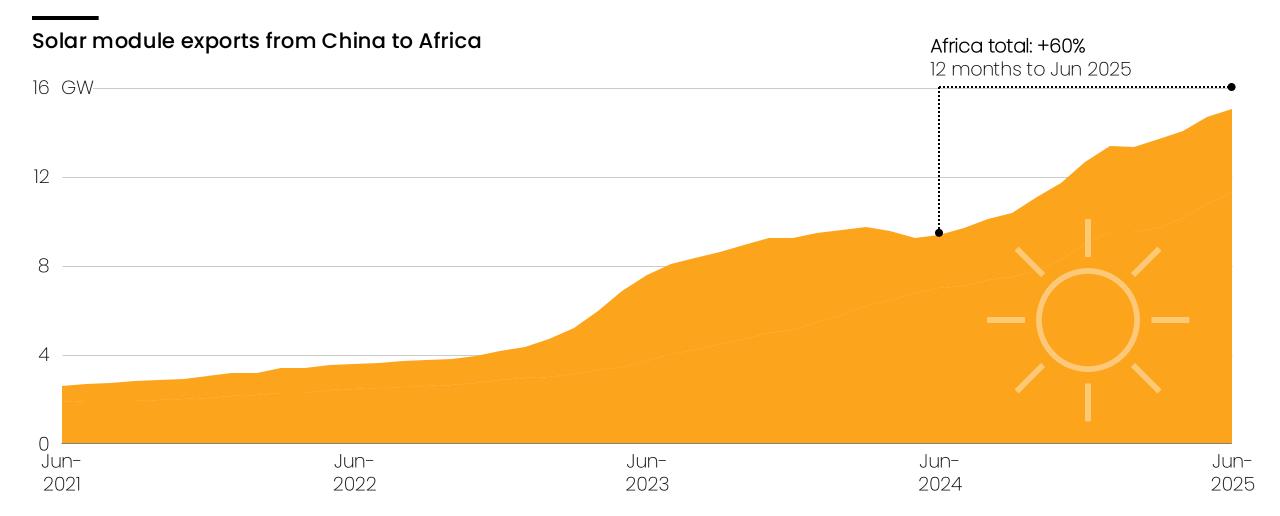






# Africa is turning to the sun

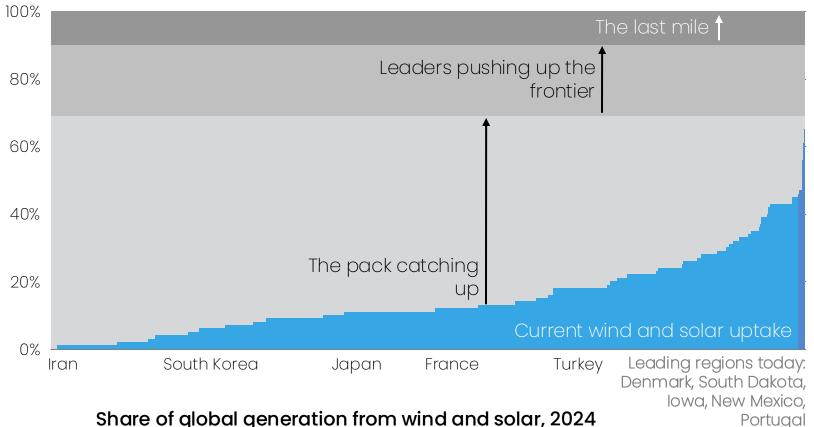
Solar imports are up by 60% in the last 12 months



# The renewables ceiling is high and rising

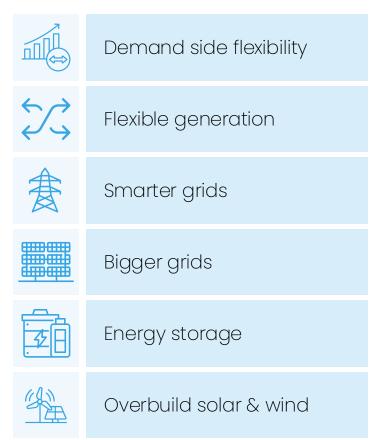
Some 70-80% penetration from solar and wind is within our reach today

#### Wind and solar share of generation



Share of global generation from wind and solar, 2024

#### 6 solutions to manage variability



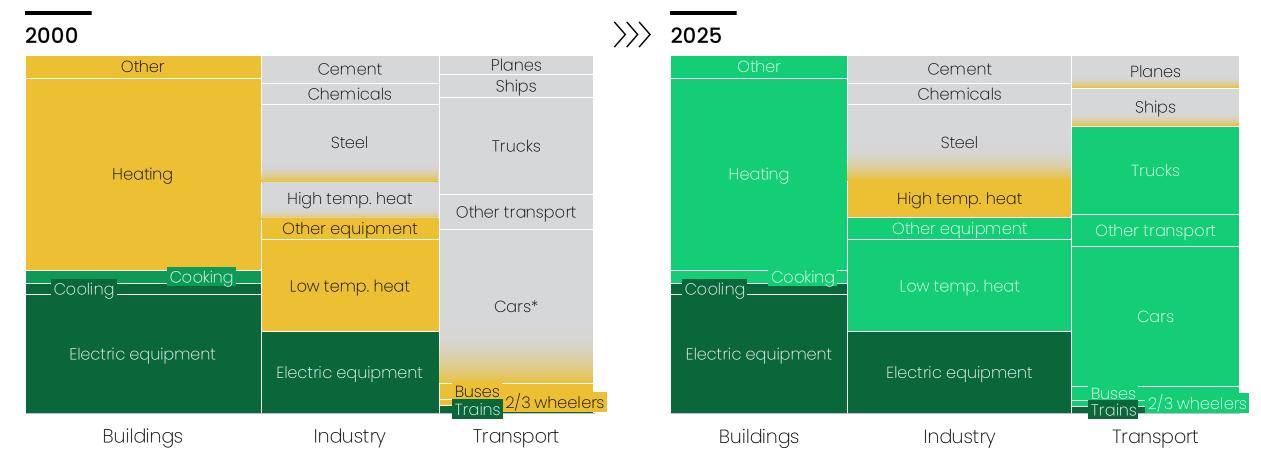


# The electrification ceiling is high and rising

Over 75% of the global energy system can now be electrified



#### Share of final energy demand by subsector and electrification potential (%)



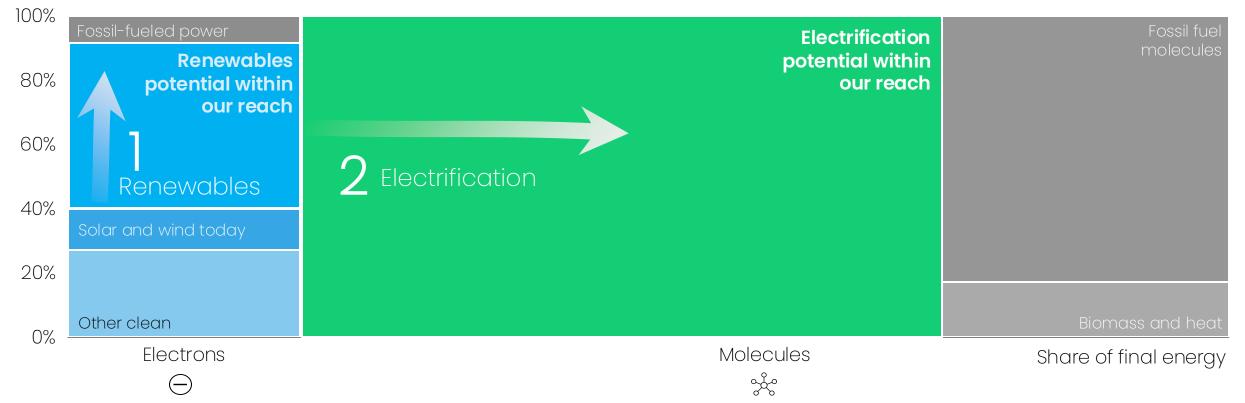


# The majority of the energy system is within reach

Renewables and electrification can triple

#### Global final energy demand in 2023

Share of final energy





# Chapter 3 Peak fossil demand

### 0

# Peak fossil demand for electricity

The rapid growth of solar and wind enables them to take a rising share of the growth in electricity demand, with 64% of the growth since 2018. In half of the world we have already seen peak fossil fuels for electricity, and initial indications for the first half of 2025 are that China has also peaked.

### 02

# Peak fossil demand for final energy

Peaks are cascading from one area to the next. Fossil demand has been flat for industrial energy since 2014, for buildings since 2018, and for road transport since 2019

Meanwhile two thirds of the world has already seen peak fossil demand for final energy.

### 03

# Peak China means peak global fossil demand

Fossil demand for final energy reached a peak in China in industry in 2012, in buildings in 2017, in transport in 2021, and in electricity in H1 2025. As a result total emissions are down by 1% year on year. Meanwhile, China is the pivot nation, as it accounted for 95% of the net growth in fossil fuel demand since 2018. As a result, a Chinese peak implies a global peak.

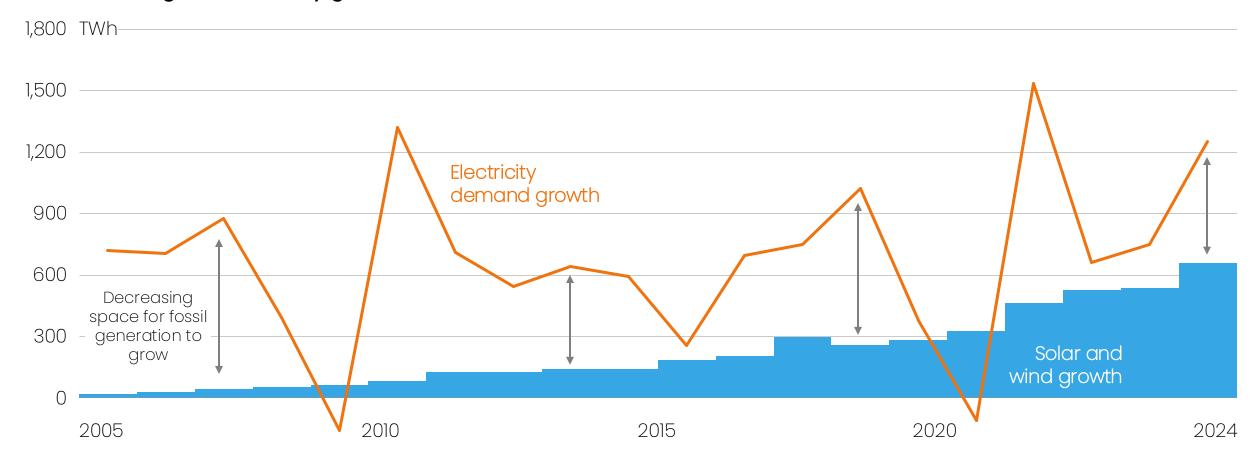




# No space for fossils to grow in electricity

Solar and wind are about to take all the growth

#### Annual change in electricity generation

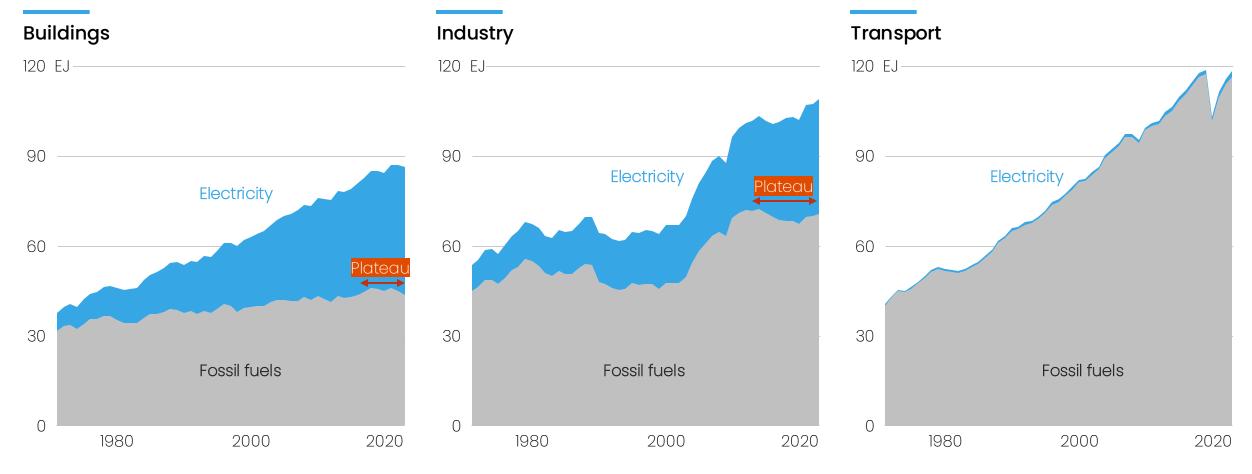




# Electricity is taking all the growth in final demand

Peak fossils in industry was 2014 and in buildings was 2018

#### Final energy demand by sector

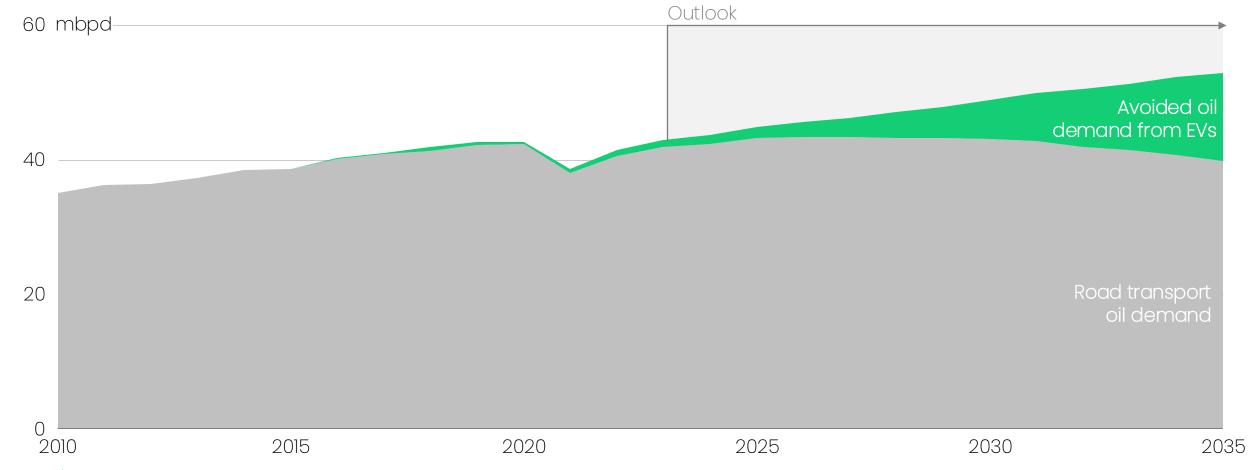




## EVs are driving a plateau in road transport

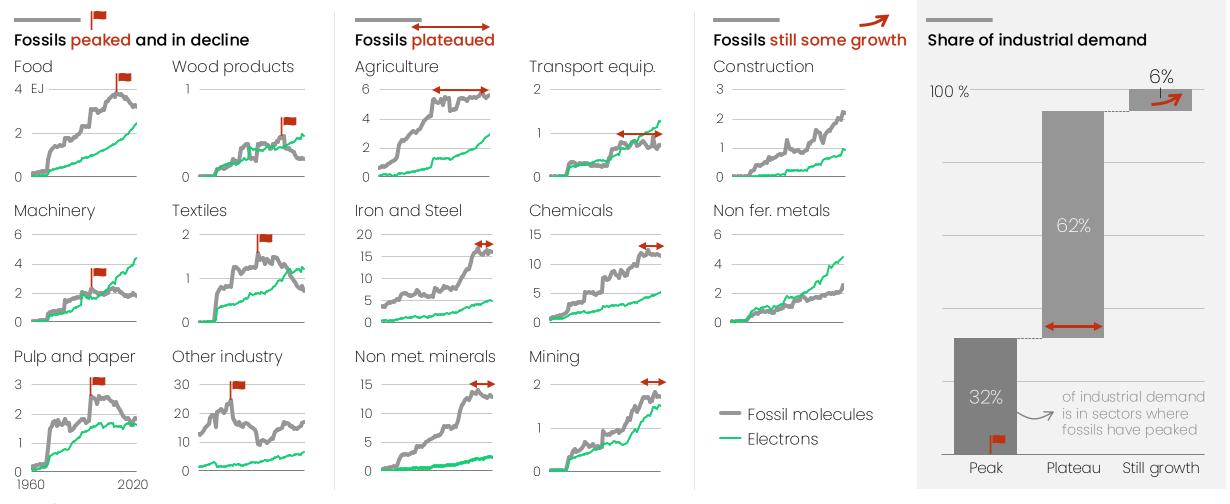
And road transport is 75% of transport energy demand

Oil demand in road transport in the IEA STEPS scenario and savings from EVs, 2010-2035



## Industrial peaks everywhere

Only 6% of energy demand comes from sectors which still have structural fossil growth





# Most of the world is past peak fossil fuels

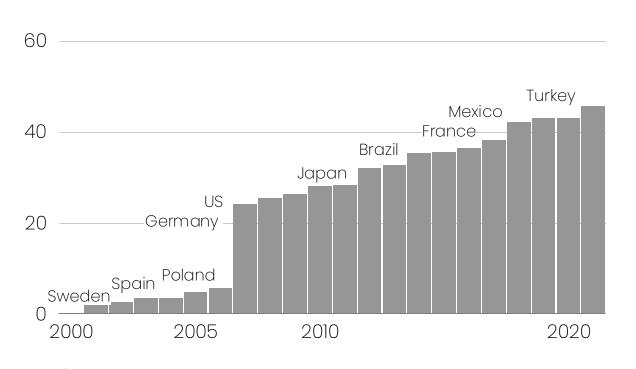
Two-thirds of the world is past peak fossils in final energy and nearly half in power generation

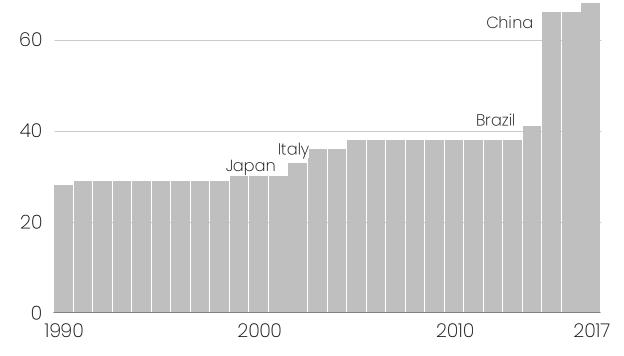
Share of the world past peak fossil demand for electricity
Driven by clean power and efficiency

80 %\_\_\_\_\_

Share of the world past peak final fossil energy demand Driven by efficiency and electrification

80 %----



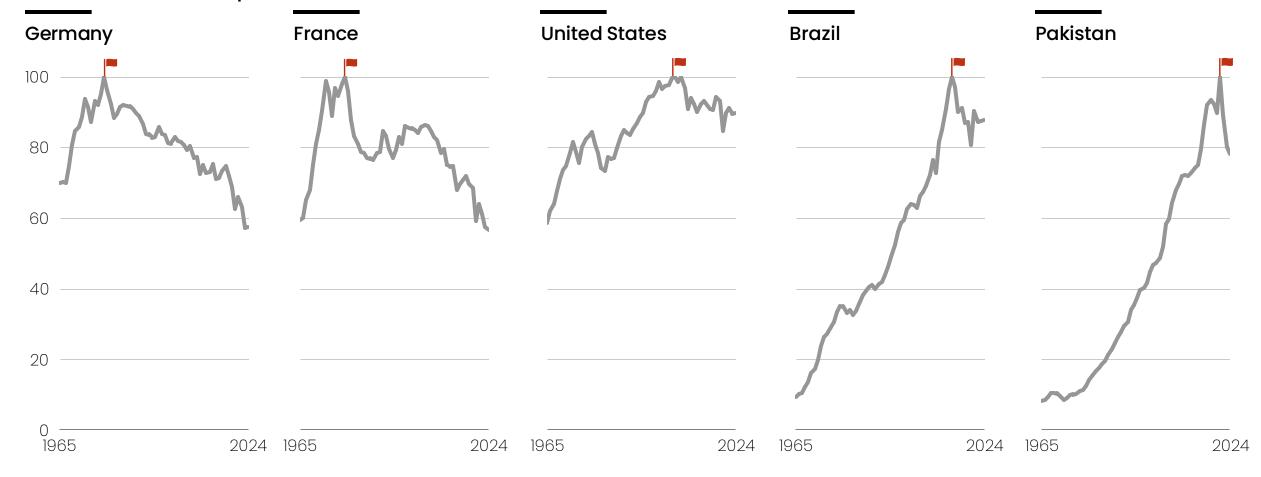




# After the peak comes the fall

Countries don't have long plateaus although the world does

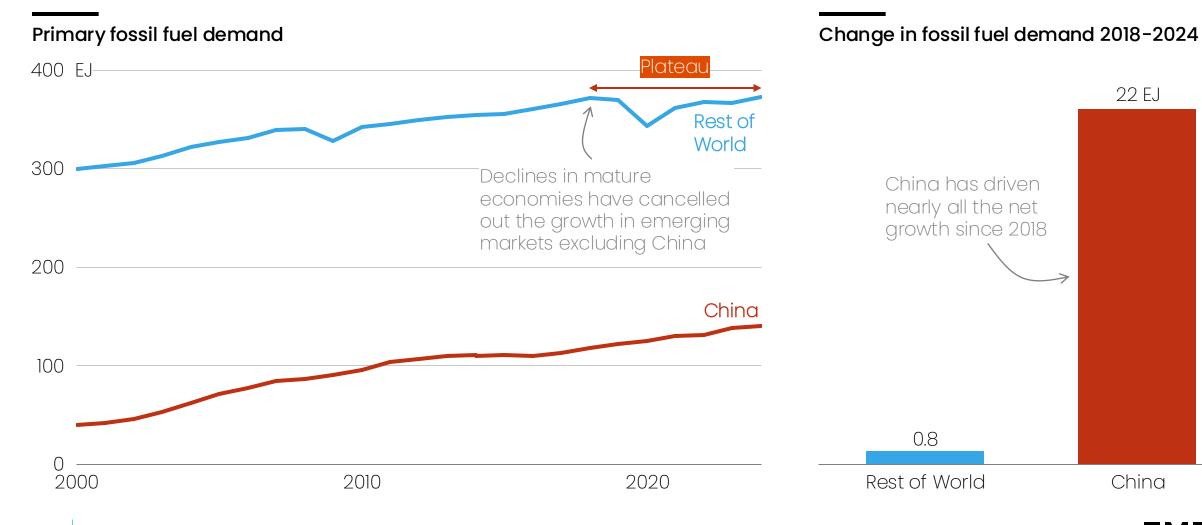
## Fossil fuel demand, peak = 100





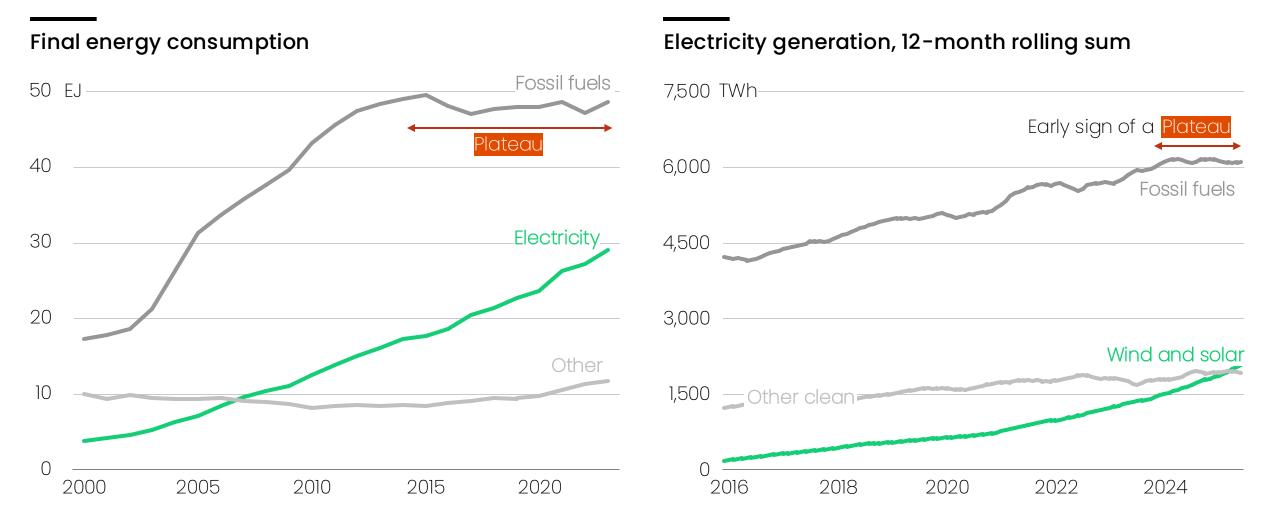
## China is the pivot nation

Fossil fuel demand has already reached a plateau outside China



## Fossil fuel demand is peaking in China

Final fossil demand stopped growing in 2014 and fossil electricity in H1-2025



## **Chapter 4**

# Three fundamental drivers of change

# **Physics**

Electrotech is more efficient than alternatives



# **Economics**

Electrotech as a technology has learning curves and growth curves



# Geopolitics

Electrotech is a key tool of energy security







# Chapter 4.1 The physics of change

01

### Fossil fuels are very inefficient

The fossil fuel system wastes two thirds of its primary energy. \$4.6 trillion a year goes up in smoke, and this sets up a very attractive environment for more efficient solutions.

02

# Electrotech is three times more efficient

Electrotech is three times more efficient than fossil tech in sectors that make up two thirds of fossil fuel demand: electricity; road transport; and low temperature heat. Fossil fuels have to be burnt, requiring 17,000 million tonnes (mt) a year to be shipped around the world. Electrotech needs annual deployment of under 300 mt to build out the infrastructure required to harness the sun and wind.

03

# Electrotech beats the rest of cleantech

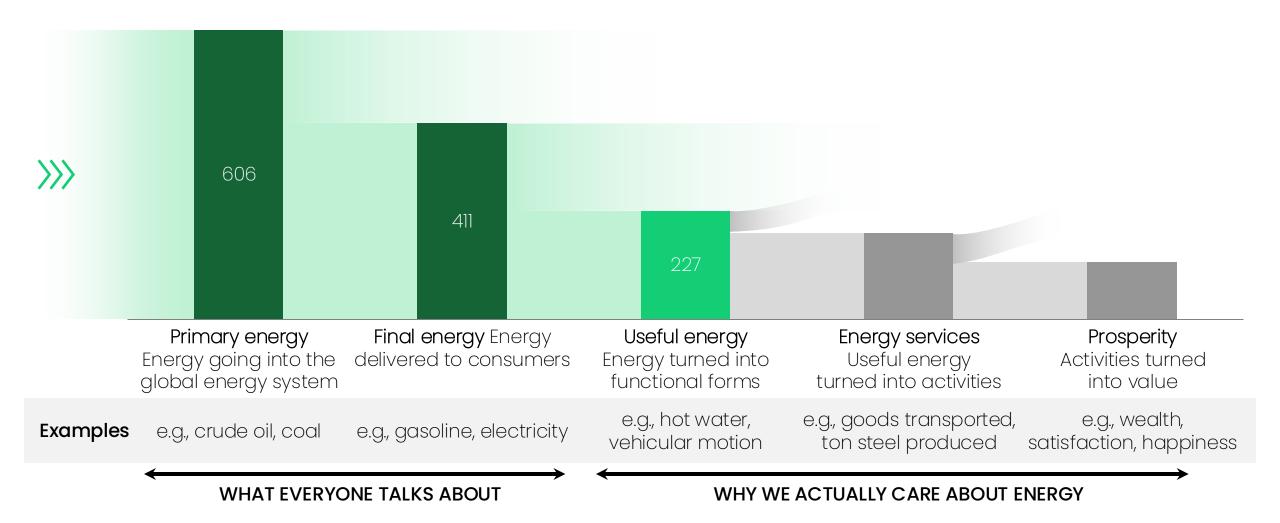
Electrotech is far more efficient than other cleantech solutions like CCS, biomass or hydrogen.

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# Energy is all about efficiency

At its core, the energy system is about converting energy into useful forms as efficiently as possible

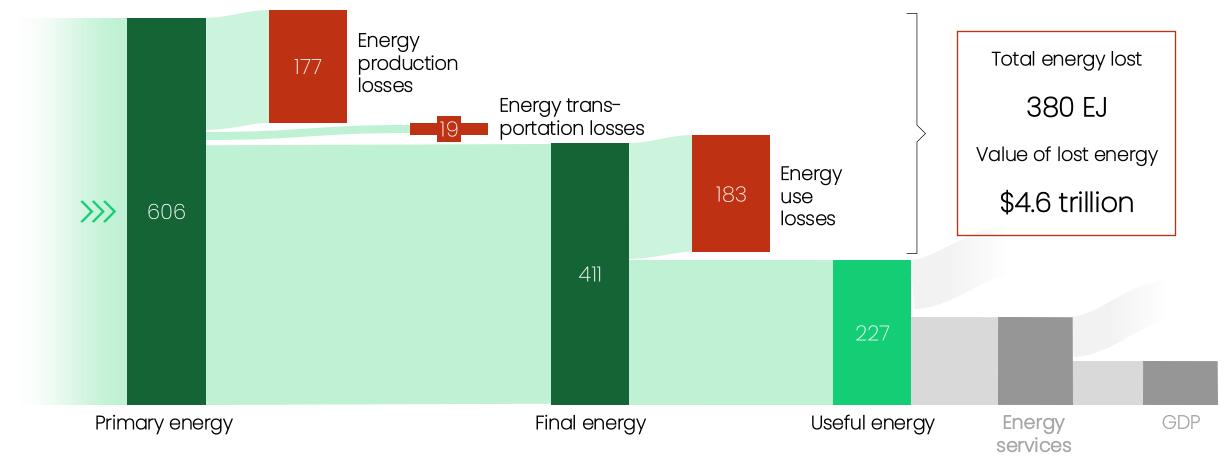




# The current fossil energy system is incredibly inefficient

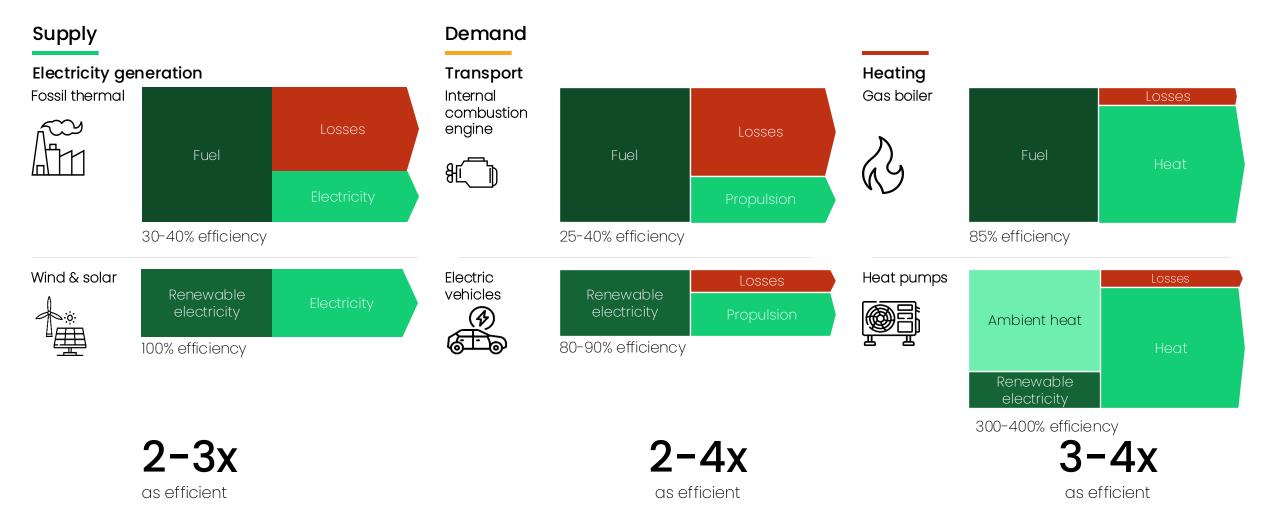
We lose some two thirds of the energy we put into the system

Global energy flows and waste, EJ per year, 2019



### Electrotech is 3x more efficient

It offers a leap in energy efficiency across the economy

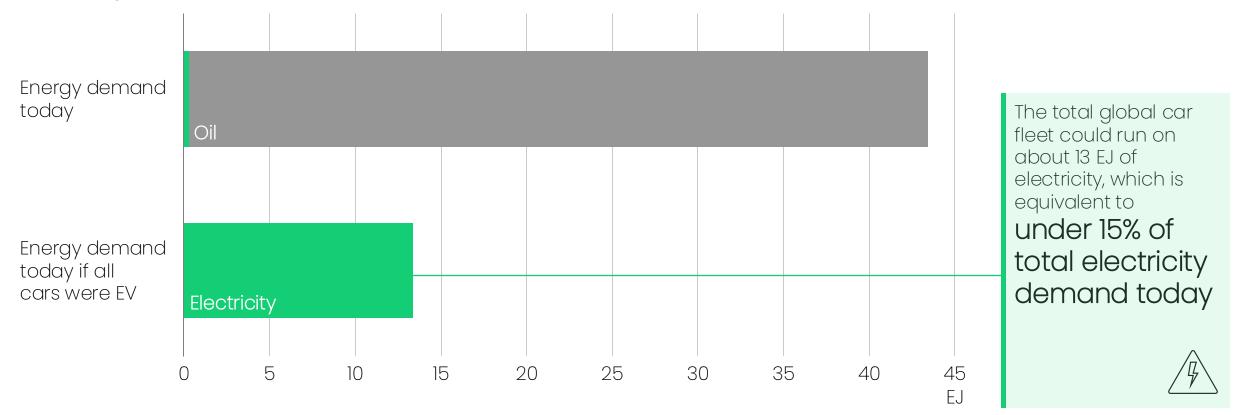


## Electrotech enables us to get much more for much less

Electrotech can provide the same useful services for three times less final energy

#### Example: passenger cars

Final energy demand



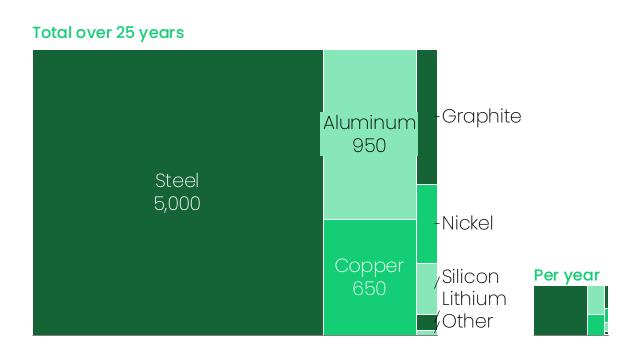


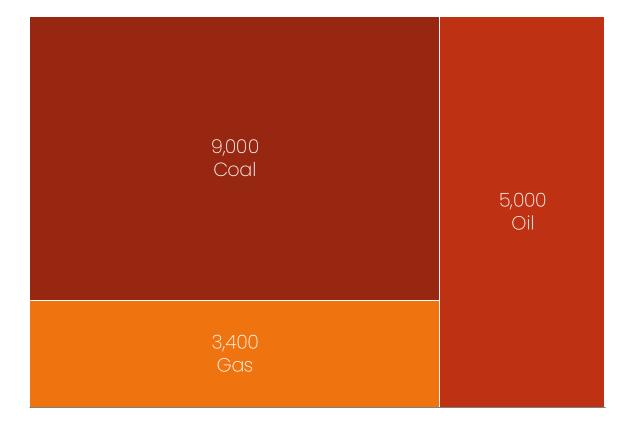
# The unbearable heaviness of the fossil fuel system

The fossil fuel system requires over 50x more materials than electrotech

Total material demand for the energy transition for 25 years (2024-2050), Million metric tons

Fossil fuel extraction per year today,
Million metric tons

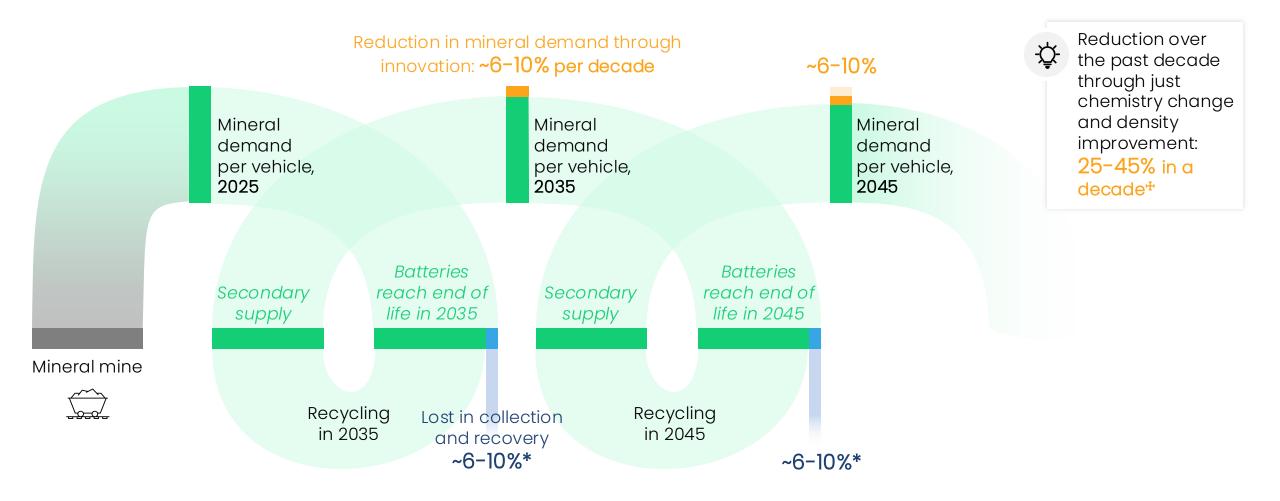






# Borrowing, not burning

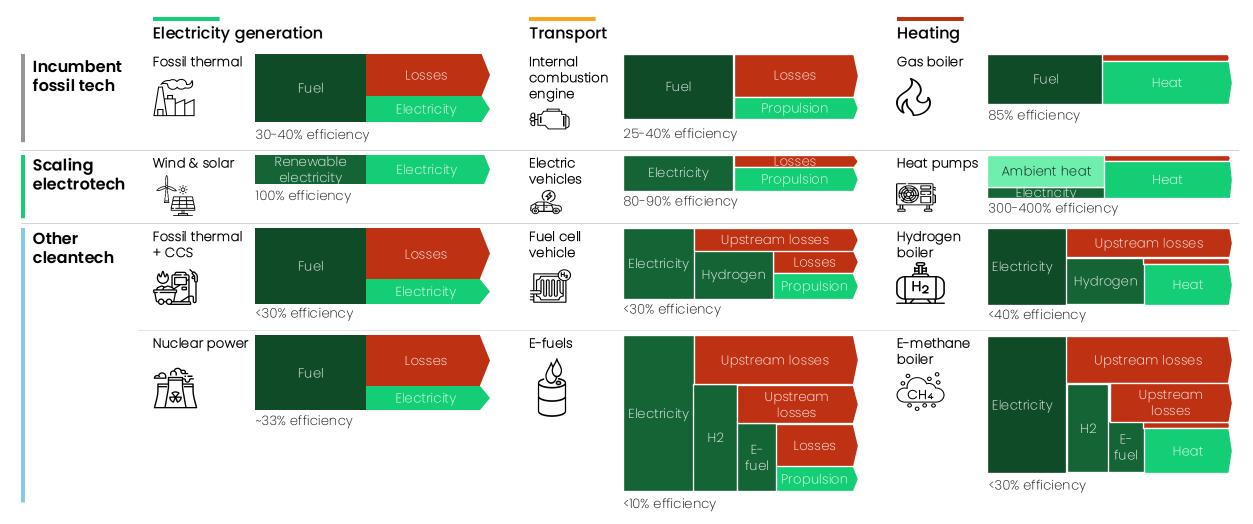
If you recycle batteries and improve performance, you don't need to extract new minerals





# Efficiency differentiates electrotech from other cleantech

Molecule-based cleantech does not enjoy the tailwinds of being more efficient



## **Chapter 4.2**

# The economics of change

01

# Technologies have learning curves

Electrotech is small and modular with lots of opportunity to innovate. The more electrotech you deploy, the cheaper it gets because of learning curves of around 20% for every doubling of deployment. In contrast, fossil fuels need to fight a constant battle against depletion.

02

# Technologies grow exponentially

Electrotech grows rapidly on standard S-curves that we have seen in many other technologies over decades. For 30 years, solar capacity has been doubling every three years on average, and since 2020 battery storage has been nearly doubling every year. 03

### Electrotech makes you rich

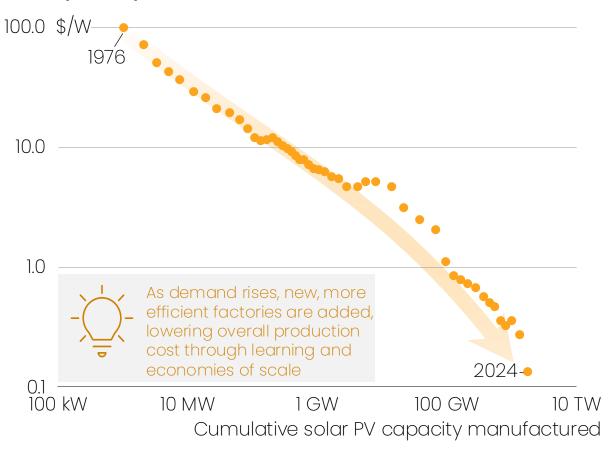
Electrotech drives GDP growth, powers the industries of the future and supplies all the expected growth in energy jobs.



# Learning beats digging

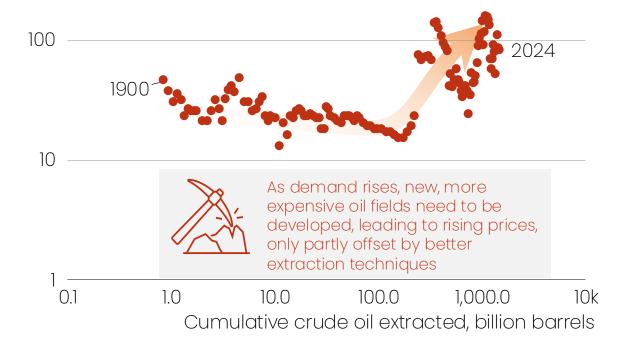
Electrotech gets cheaper with scale, whereas fossil fuels get more expensive

#### Solar panel price cost versus amount manufactured



### Oil price versus amount extracted

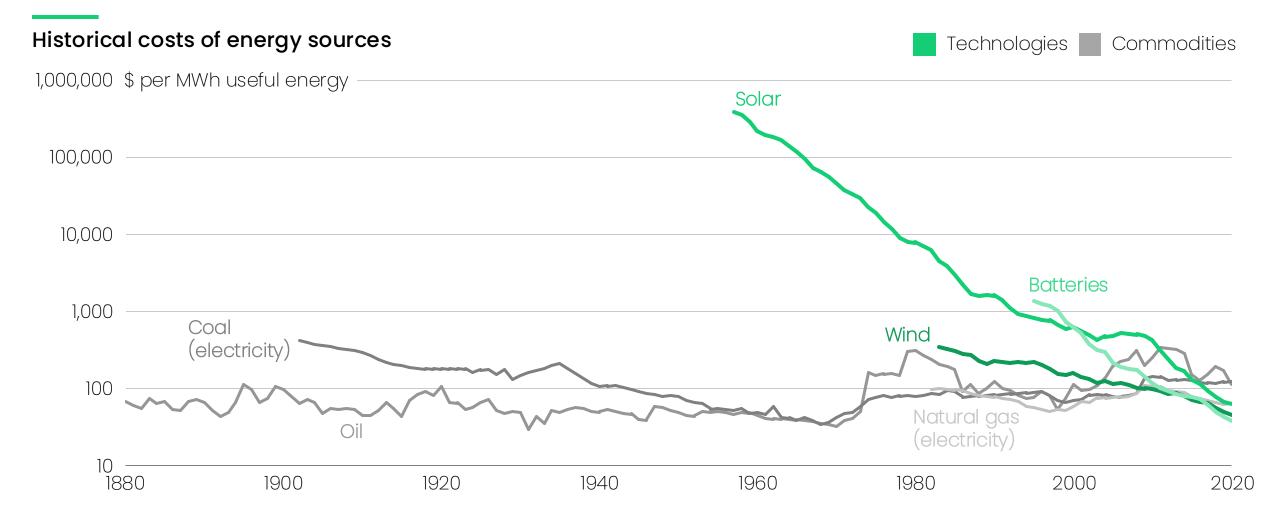
1,000 \$/barrel





# Technologies beat commodities on cost

Electrotech is the triumph of brain over brawn

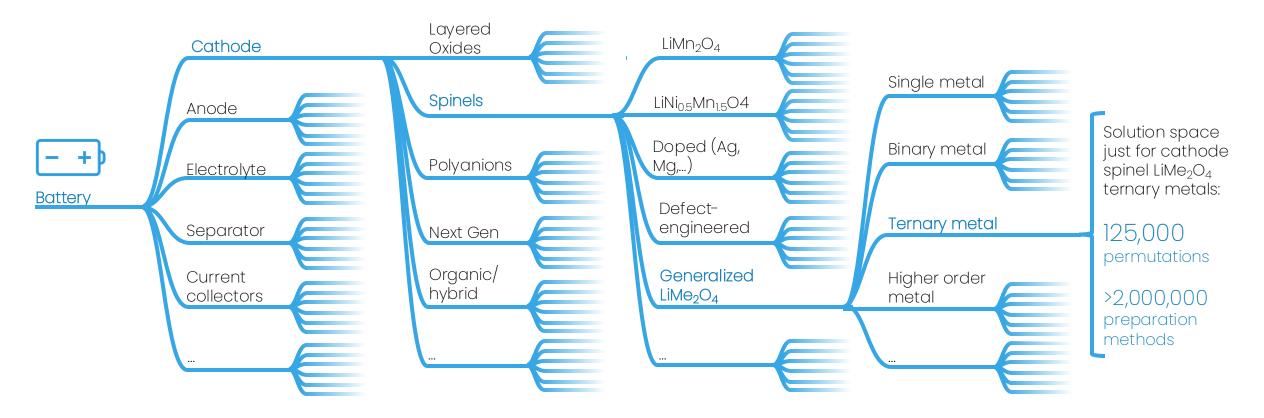




## There is a huge solution space to explore

The electrochemical solution space underlying electrotech is enormous

#### Example: battery cell solution space

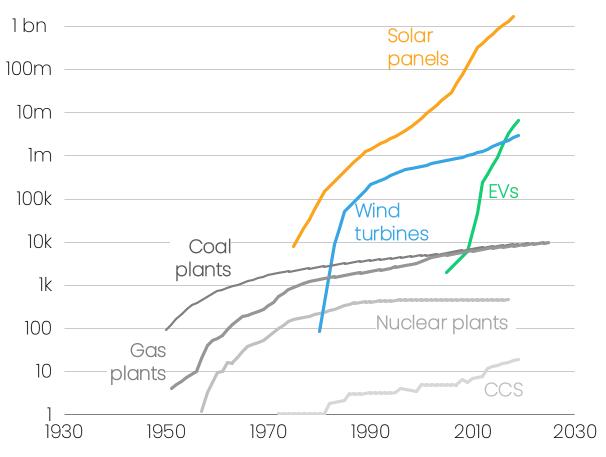




# Learning by doing

Electrotech is small, modular and cheap, allowing for a lot of experimentation and learning

### Cumulative units produced



### Typical deployment effort











Nuclear plants 6-10 years \$ 7,000,000,000/unit





5-10 years \$ 1,000,000,000/unit

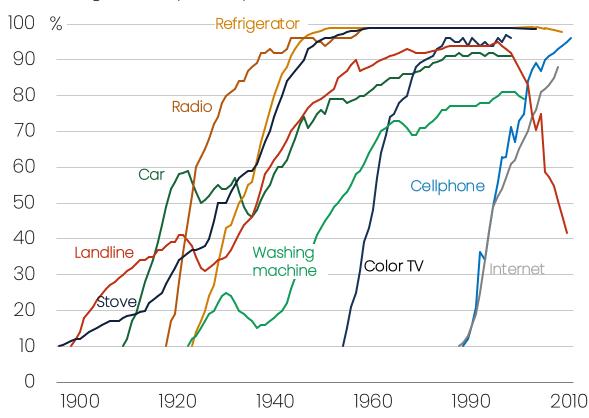


## S-curve as usual, not business as usual

Successful technologies grow along S-curves

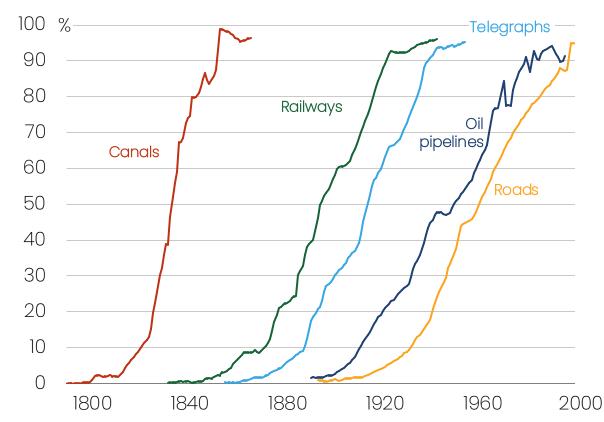
### Individual products

Technological adoption by household in the United States



### Infrastructure systems

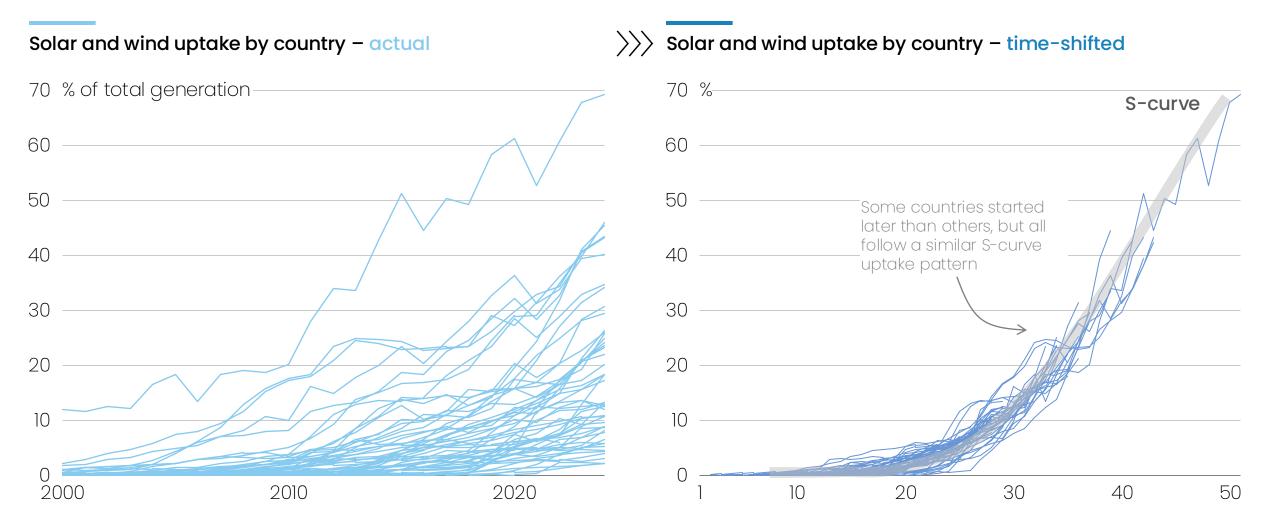
Share of maximum size in the United States





## S-curves are the signal in the noise

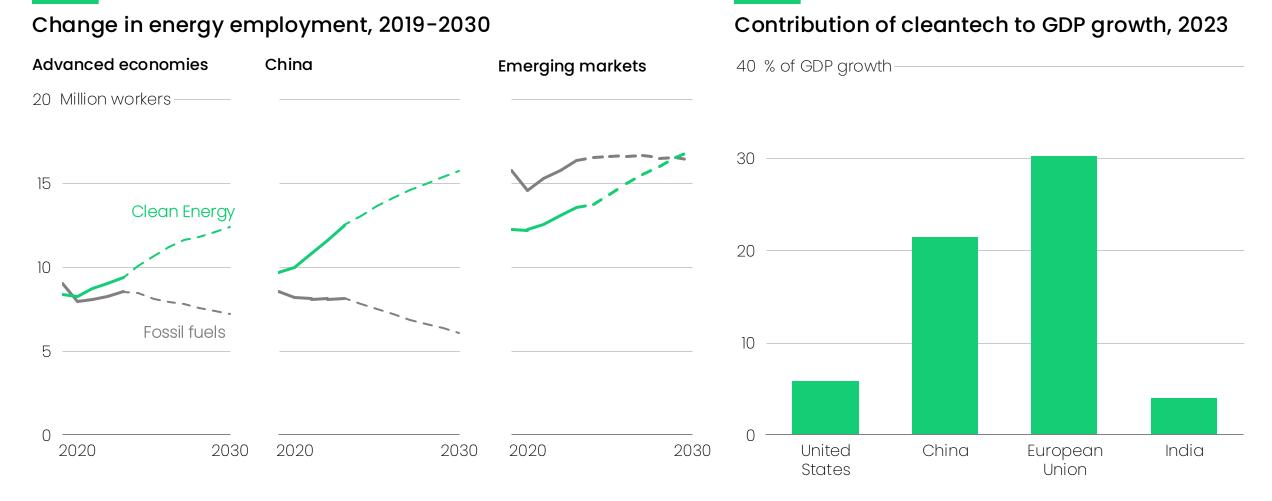
Electrotech is growing on S-curves; timing varies but the shape is surprisingly uniform





## To the victor go the spoils

Winning at electrotech means gaining cheap energy, jobs, growth, and future industries



# **Chapter 4.3**

# The geopolitics of change

01

# Fossil fuels create dependency and risk

Fossil fuels are burnt every day and have to be bought again the next day, creating system risks for the buyers. Three quarters of the world live in fossil fuel importers, and regions like Europe are dependent on imported fossils for two thirds of their energy supply. In a world or rising tension, that is far too much risk to bear.

02

# Electrotech enables energy security

Electrotech is the foundation of energy security because every country has access to the sun and wind, and can electrify end demand. Renewables added to the electrification of transport and low temperature heat can reduce fossil imports by 70%. Once electrotech is bought, it lasts for decades, providing insulation from the vagaries of global pricing.

03

# China is leading the race to the top

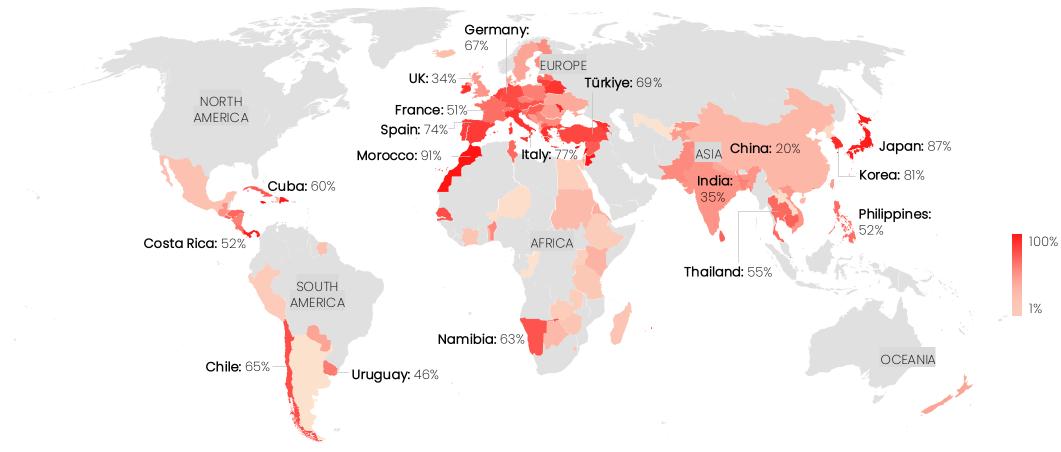
China is leading the electrotech revolution and deploying its technology at scale and speed into the emerging markets. Other countries seeking independence and influence will need to compete in this race to the top for the superior technologies of the future.



# Fossil import dependency is widespread

Over 50 countries import more than half their primary energy as fossil fuels

Fossil net imports as a share of primary energy demand 2022, %

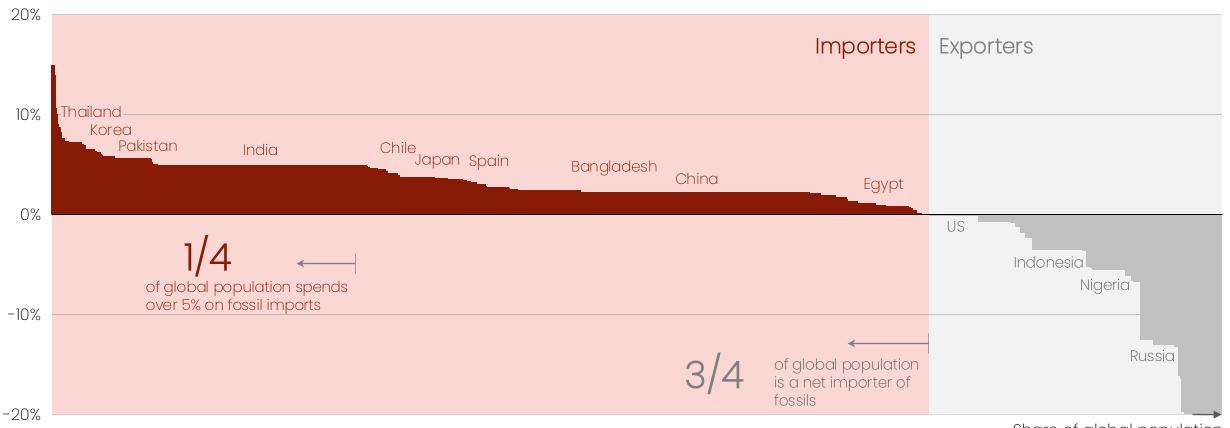




# Fossil fuel imports are very expensive

A quarter of the world spends over 5% of GDP on annual fossil fuel imports

### Fossil fuel net imports (-) and exports (+) value as share of GDP, 2022

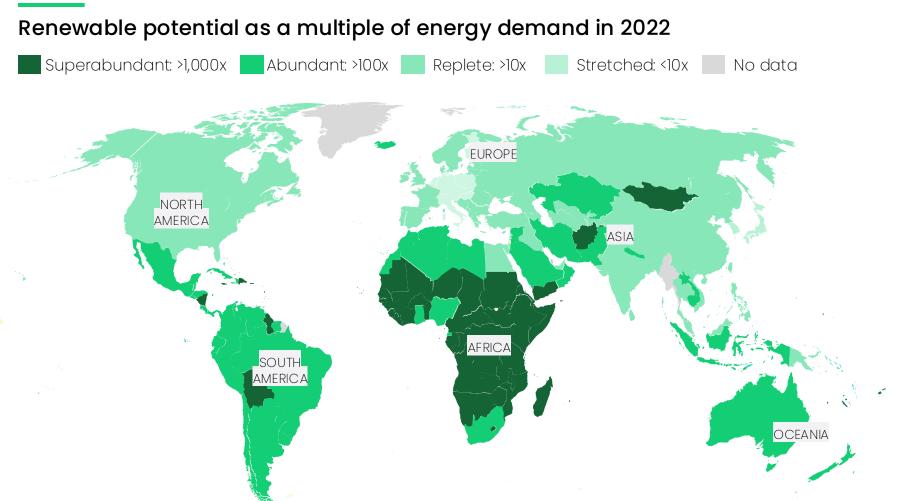


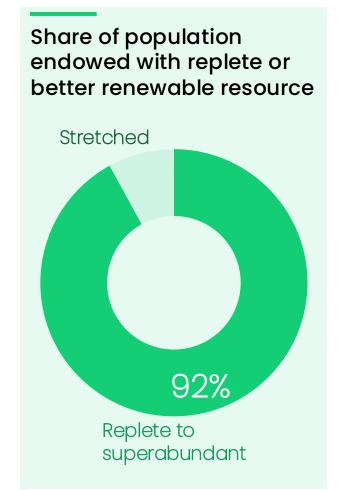
Share of global population



## Renewables are available to all

They are 100x bigger than fossil fuels and every country has enough to be self-sufficient



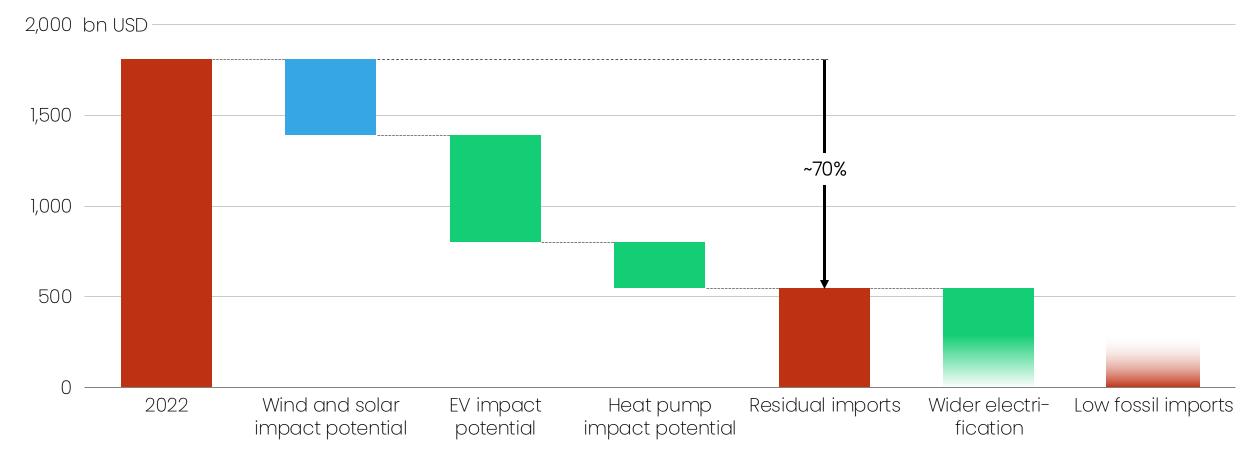




## Renewables, EVs and heat pumps set you free

Just a few technologies can reduce global energy imports by 70%

#### Global net spending on fossil fuels by importers

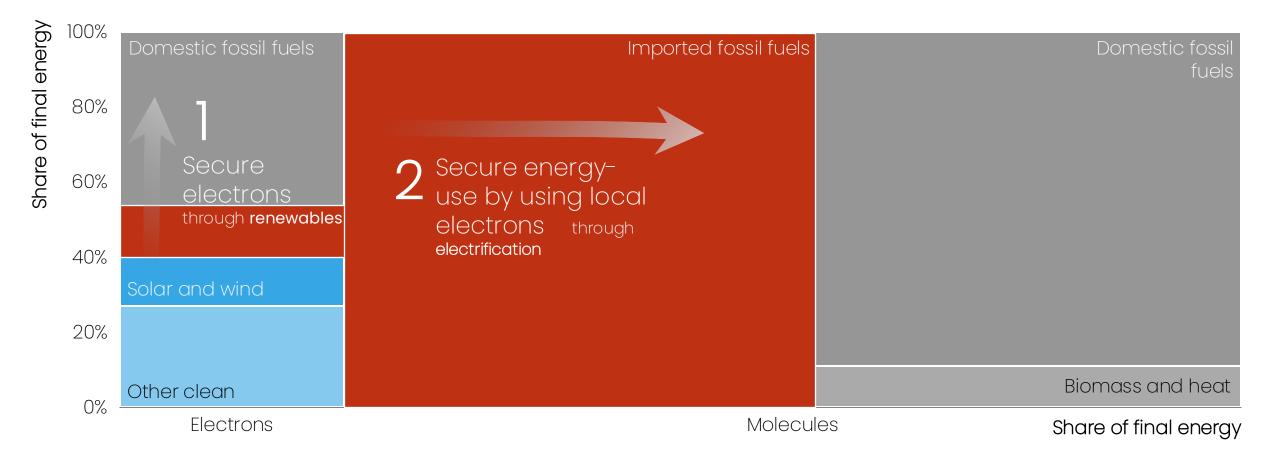




## Electrotech brings energy security

More domestic renewables and electrification can drastically curb energy dependence

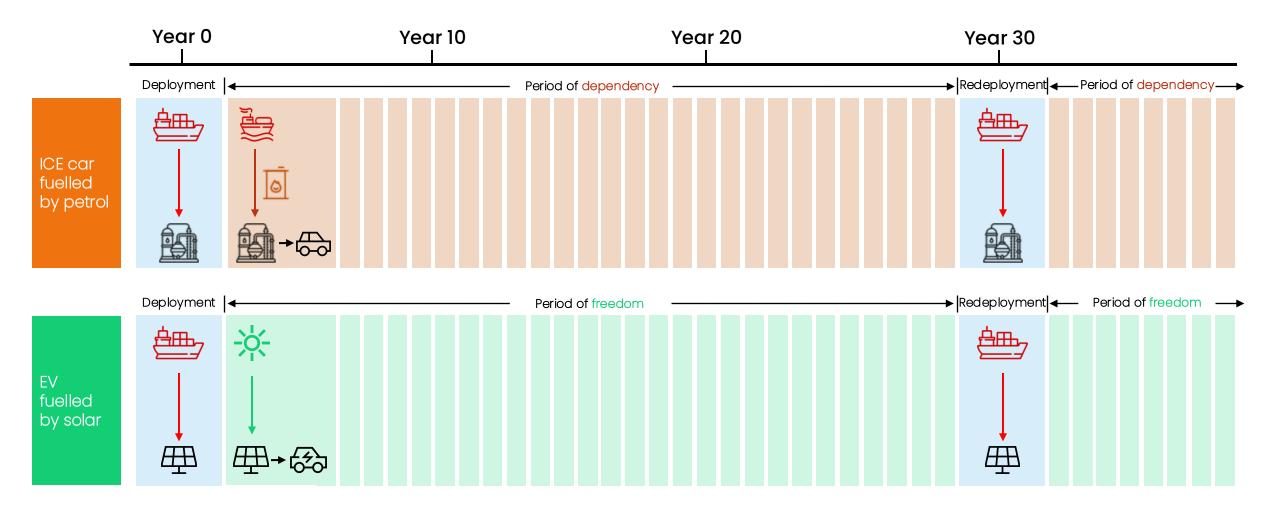
### Global energy demand in 2023





## You can't turn off the sun

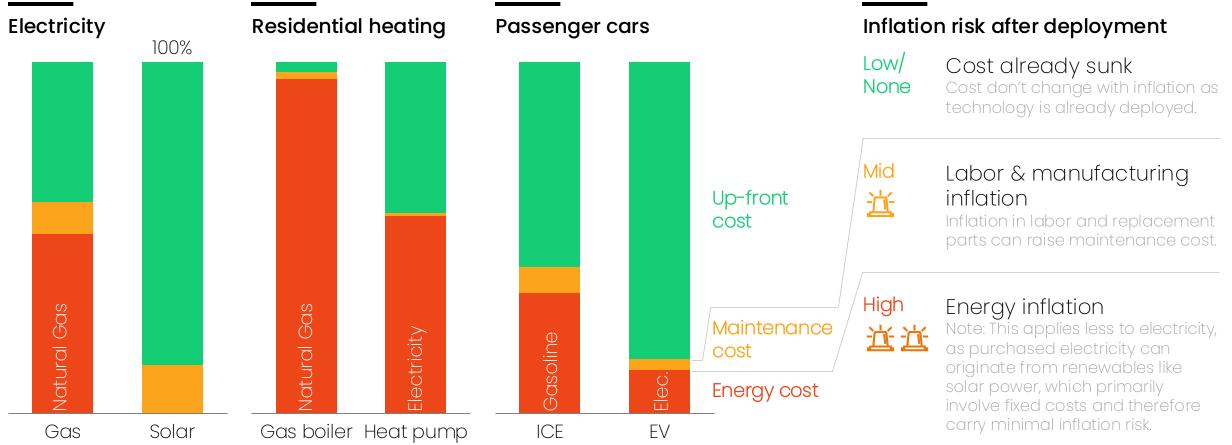
A solar panel provides 30 years of energy freedom



## Electrotech saves you from fossil volatility

Once installed, electrotech costs remain stable – even if global supply chains falter or fuel costs rise

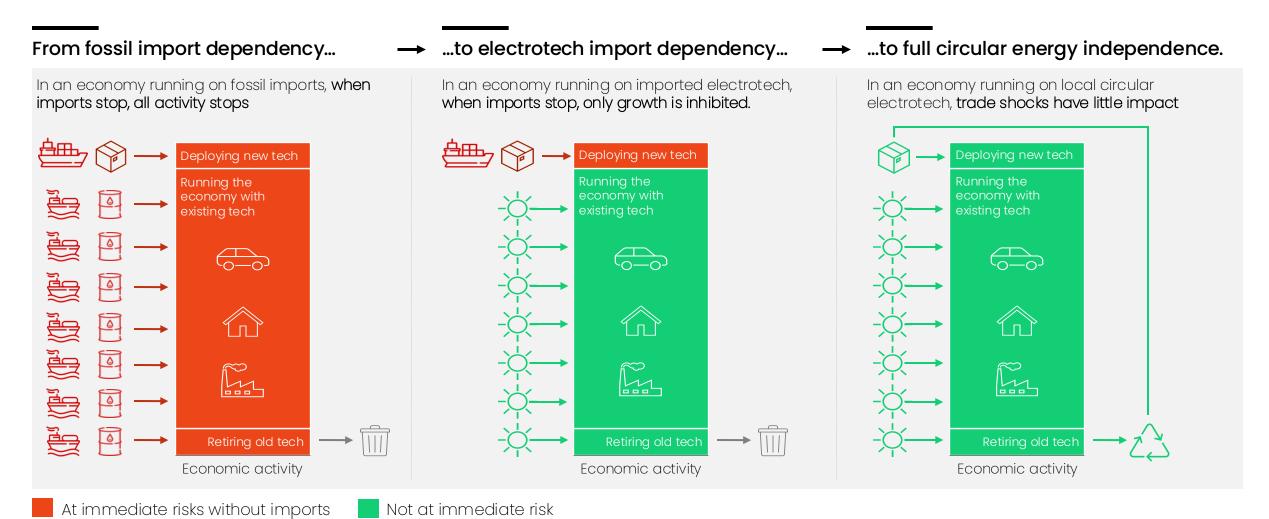
### Total cost of ownership breakdown, %, US examples





# Electrotech offers a path to permanent energy security

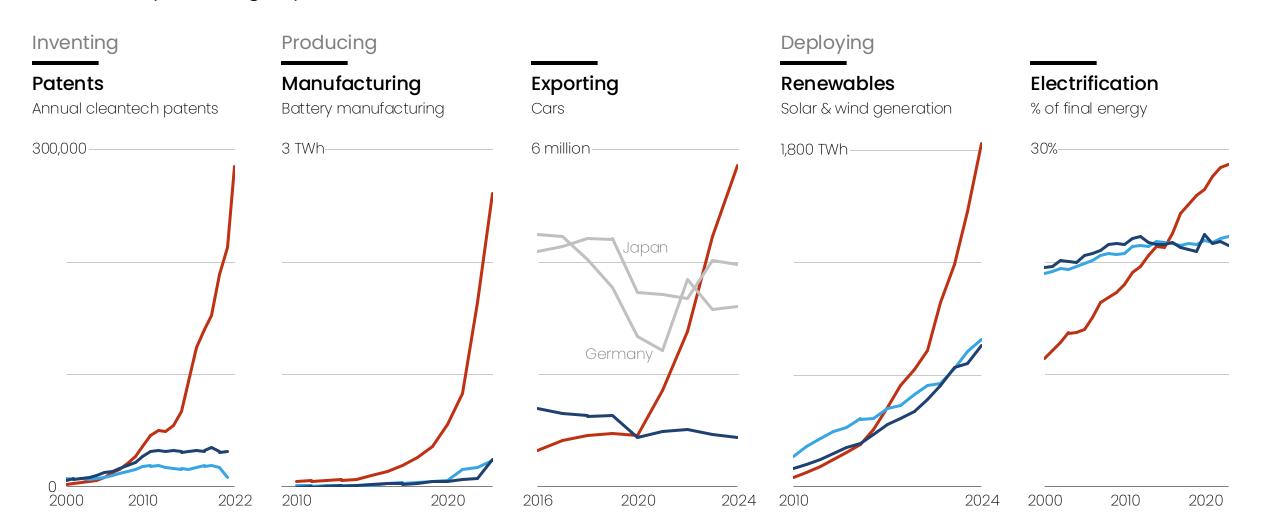
When fossil flows stop, the economy stops. When electrotech flows stop, only growth is at risk





# China is the first major electrostate

And that sparks a geopolitical race





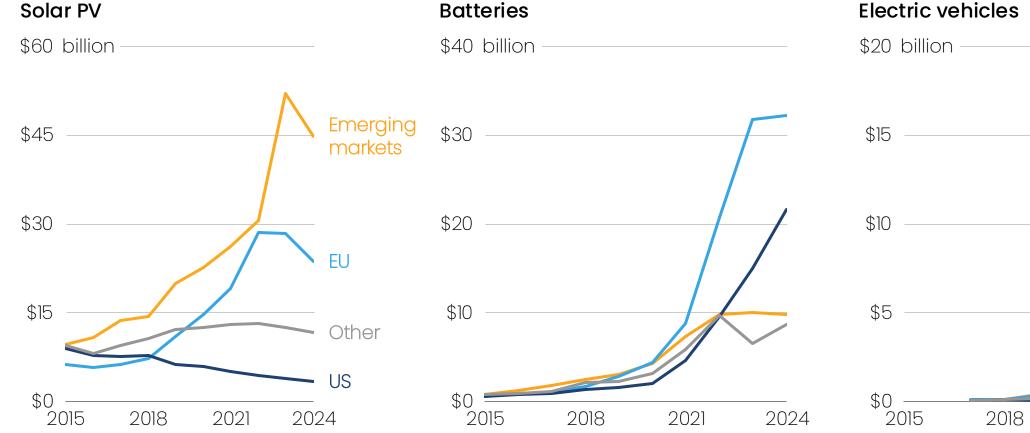
US

Europe

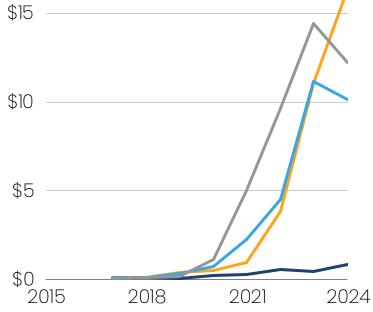
# China is exporting the electrotech revolution to the world

Gaining allies along the way — especially in the emerging markets

### Chinese exports



#### **Electric vehicles**

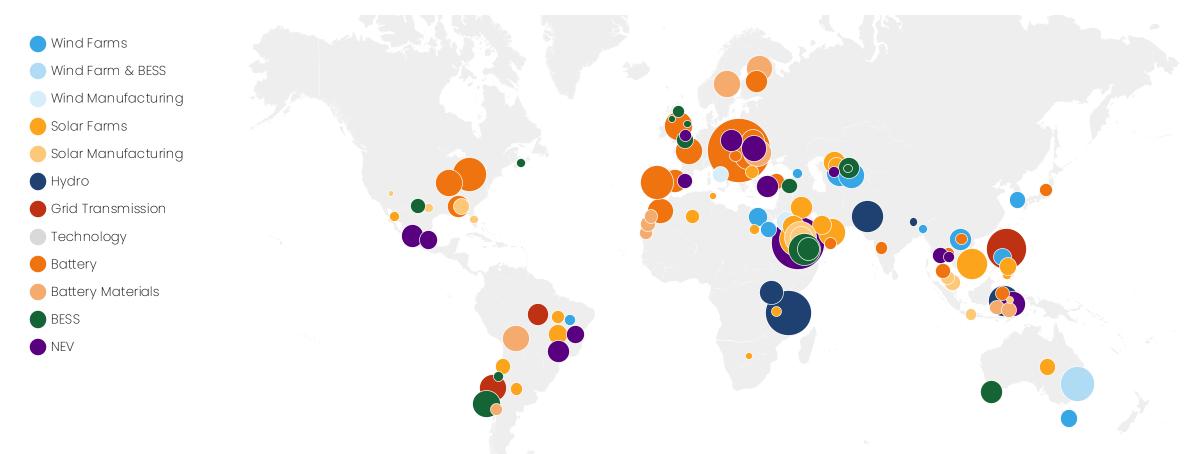




# China is exporting the capacity to build electrotech

Over \$100bn of outbound FDI on electrotech since 2023

#### Chinese electrotech investment since 2023





# **Chapter 5.1**

# Profound impact on the energy system

01

# Electricity 2.0 speeds up change

Electrotech solutions are converging into a river of change which will drive more rapid electrification and a continuation of the growth of renewables up S curves.

02

# The emerging market leapfrog continues

The emerging markets will continue their energy leapfrog, led by the growth nations of Asia. Many emerging markets are deploying renewables more rapidly than developed markets did before them and are electrifying end demand more quickly.

03

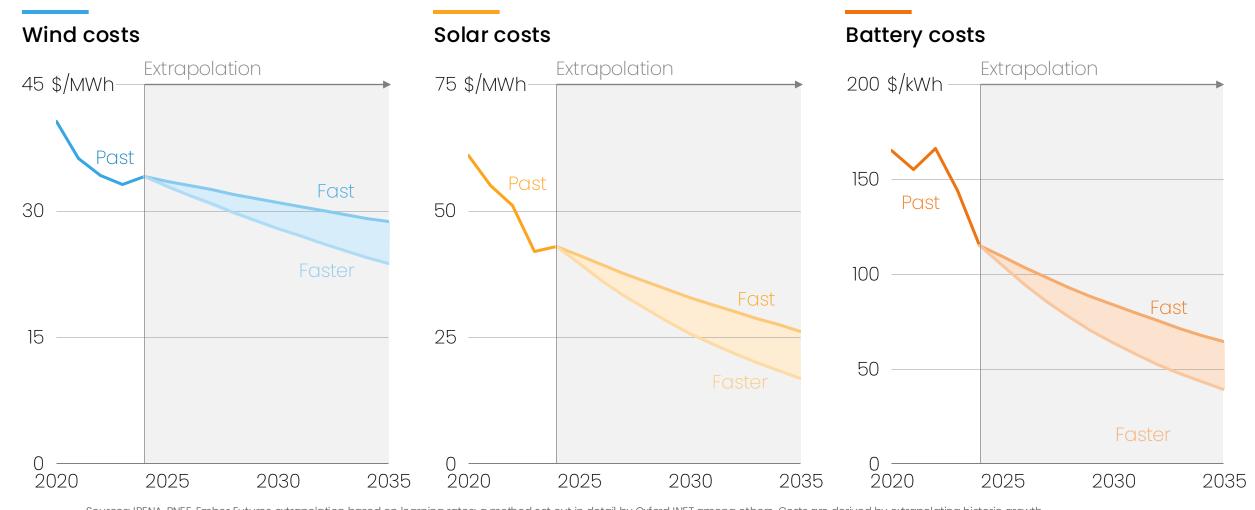
# Fossil fuel demand will be in decline by 2030

Fossil fuel demand is on a bumpy plateau at present, but the continued rapid growth of electrotech will increasingly push fossil fuels into decline by the end of the decade. This is substitution not addition. And that creates vulnerability for areas such as refining or LNG.



# Electrotech will get cheaper driven by learning curves

From competitive to irresistible





# **Electricity 2.0 is here**

Electrification will speed up driven by cheaper, more efficient, local and digital electricity

Electricity

**Electricity** 



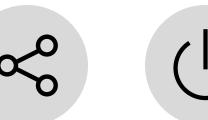
Driven by inefficient burning



Reliant on imported fuels



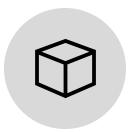
Volatile costs set by commodities



Centralised generation



Analogue, static demand



Non-fungible





Directly from the sun, without combustion



Local



Falling costs set by technologies



Decentralised generation



Digital, adaptive demand

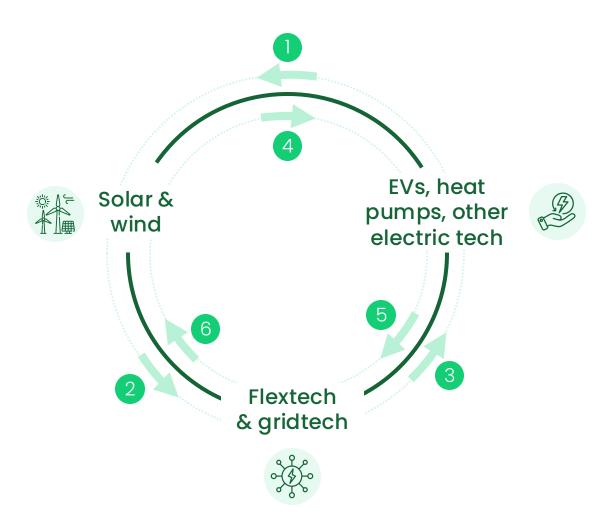


Fungibility from batteries



# Electrotech unleashes a virtuous spiral

Advances in one area make the other areas more attractive



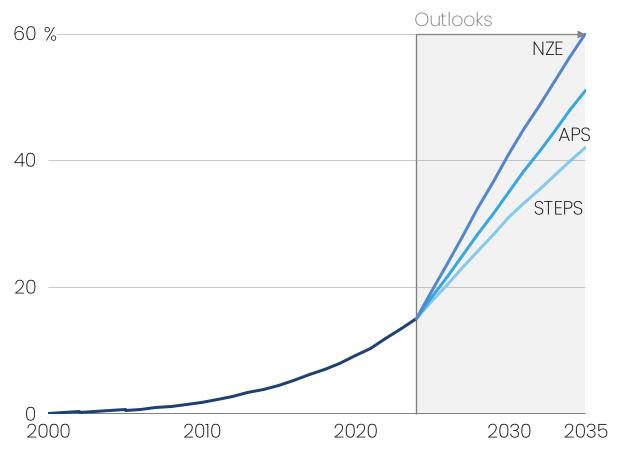
- Electrified demand scales renewables, driving costs lower
- Variable renewables need smoothing and create arbitrage opportunities for flextech
- Using electricity when it's cheapest incentives demand
- Cheaper, local renewables make electrifying more attractive
- 5 More demand to pool & optimise
- 6 Flex & gridtech enable higher penetration



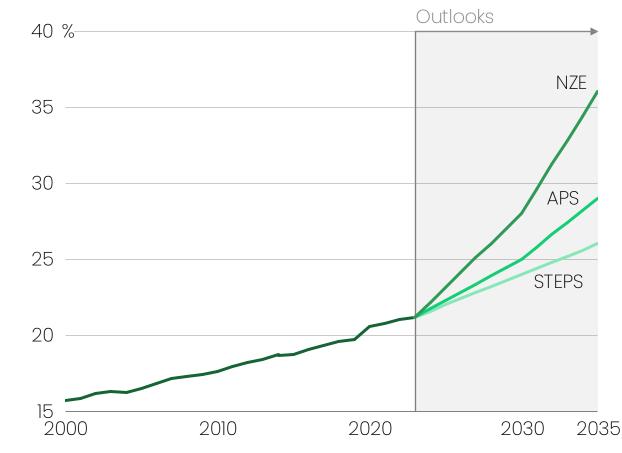
## Renewables and electrification will keep growing

The momentum will continue

#### Solar & wind share of global generation



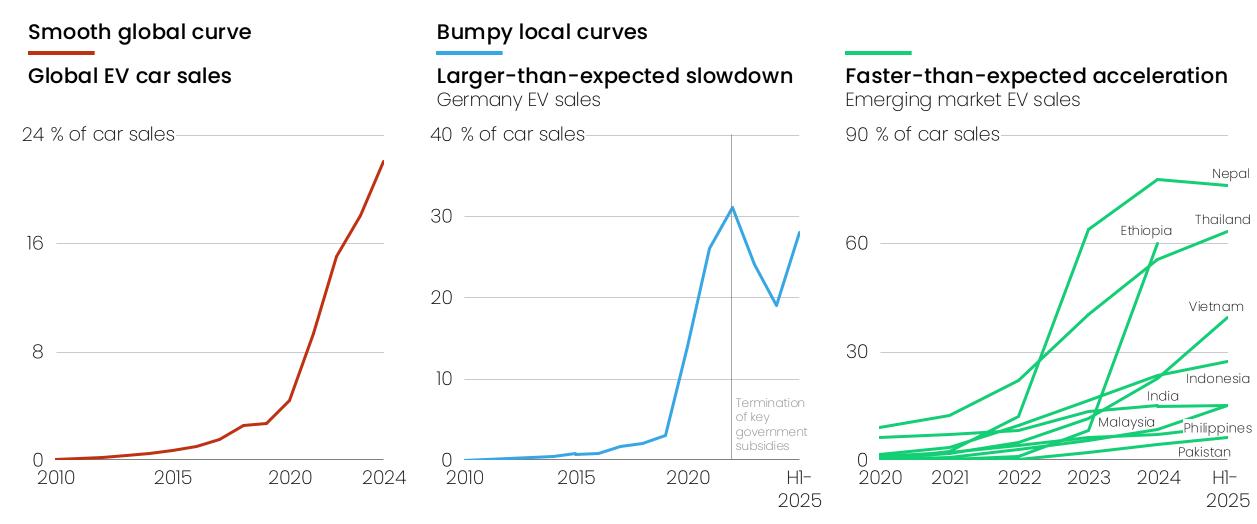
#### Electricity share of final energy





### Don't expect the road to be smooth

Global curves are smooth; but locally it is a bumpy ride of lagging and leading

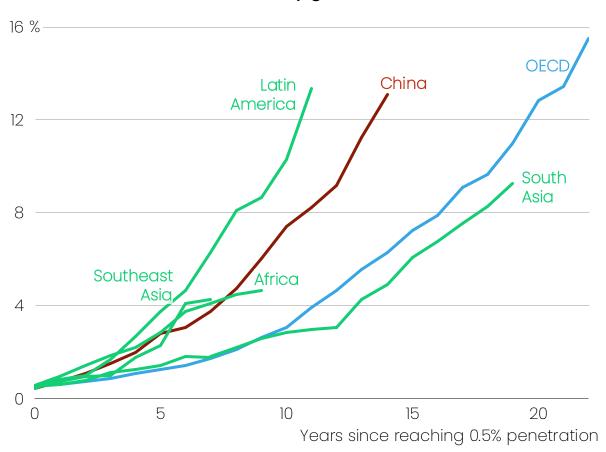




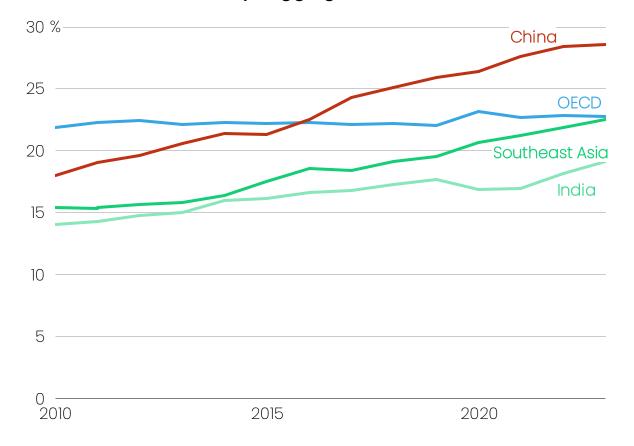
# The emerging market leapfrog has strong momentum

Change is happening faster than in the West

#### Solar & wind share of electricity generation, time-shifted



#### China and Asia are leapfrogging the OECD in electrification





# Road transport is the soft underbelly of the oil system

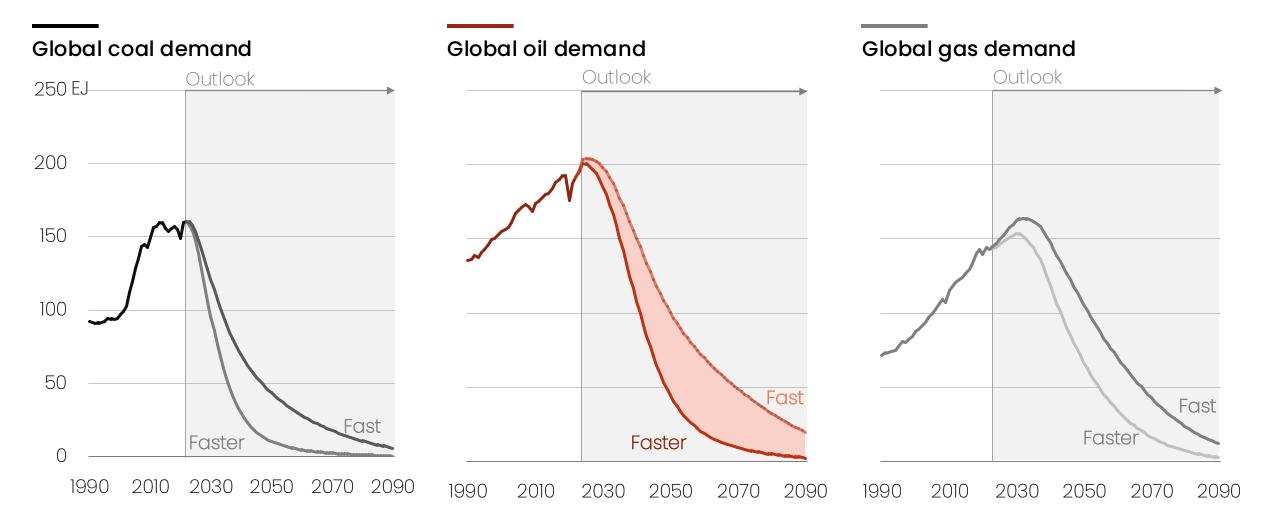
Sales translate into stocks within 15 years or less

#### Electric vehicle sales Oil demand for road transport Extrapolation Extrapolation 100 % — 50 mb/d-Cars Avoided o



# The growth of electrotech means the decline of fossil fuels

After taking all the growth by the end of this decade, electrotech will start to push fossils out





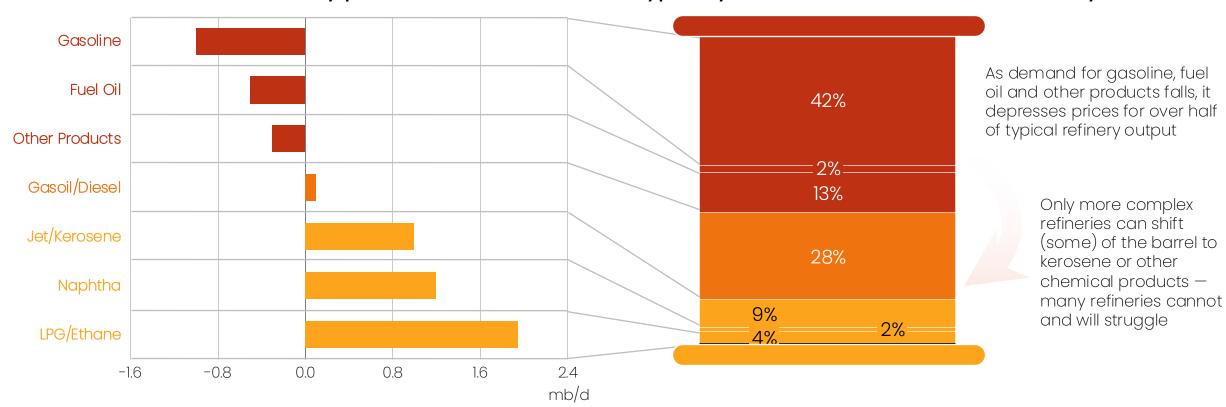
# Skewed oil demand will disrupt refining

For the first time in history, the demand for a certain part of the barrel will start to structurally decline...

...which will put many refineries which are dependent on gasoline and other product revenues under pressure

#### Growth in world oil demand by product, 2024-2030

#### Typical yield of one barrel of oil in a refinery

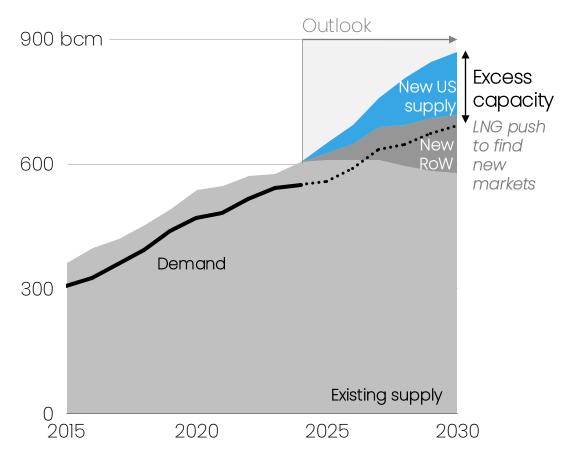




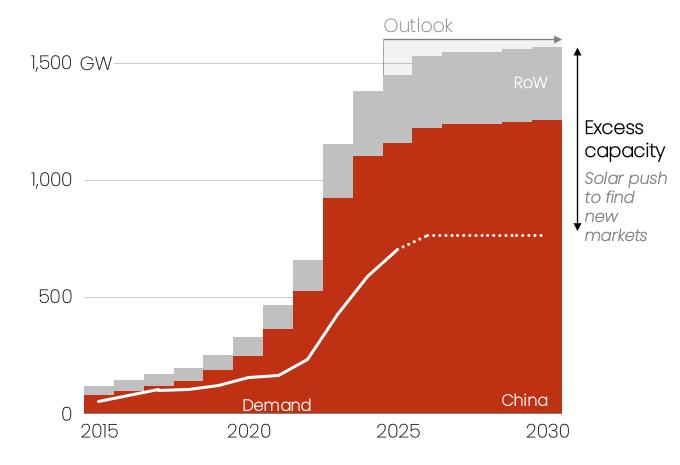
### A battle between overcapacities

LNG versus solar is the great battle for the future of energy

#### LNG overcapacity – supply and demand



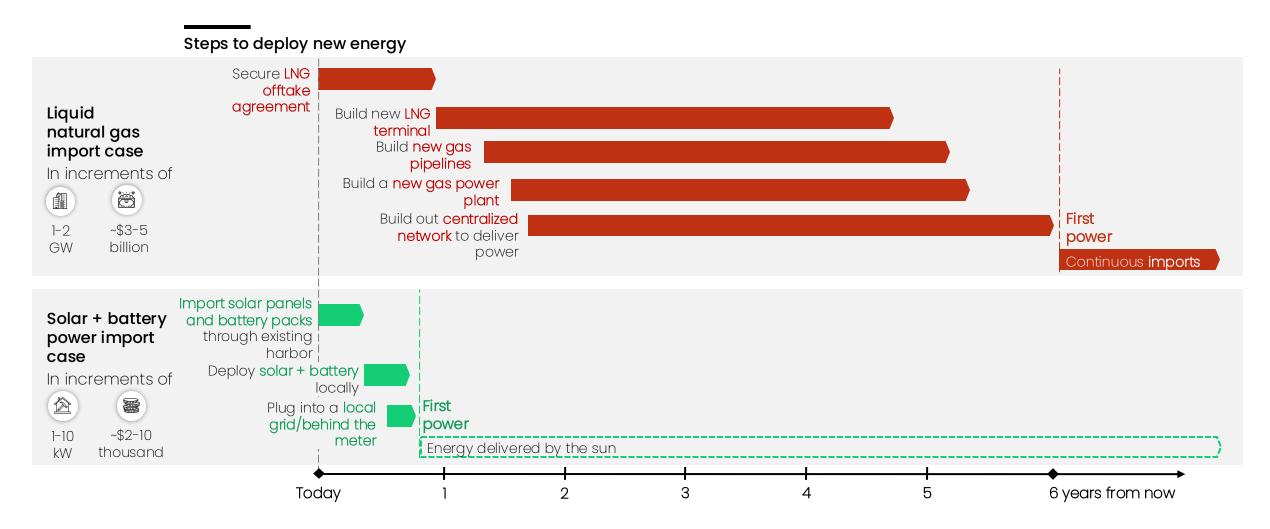
### Solar PV module overcapacity — supply and demand





# Solar will win the battle for the energy future

Because solar offers a better deal: more efficient, faster, cheaper, and local





# **Chapter 5.2**

# Wider implications of changes in energy

# 01

# Energy change means system change

IT and Al have brought the marginal cost of information down to the marginal cost of electricity. Electrotech is now doing the same for energy itself, pushing its marginal cost toward zero. Together, this unlocks a world of abundant energy and information. That means the end of oil intensive development.

### 02

# Winners will be digital and solar-powered

A new class of industrial nations will rise—those with both abundant sunlight and the AI to harness it. The opportunity is greatest in the global sunbelt.

### 03

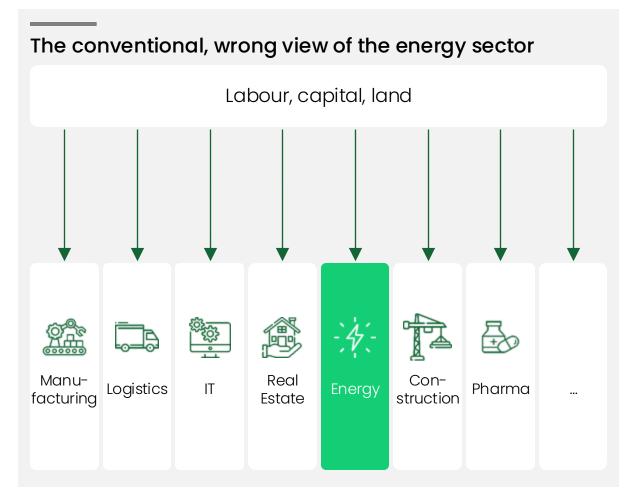
# Losers will be those who cling to the old

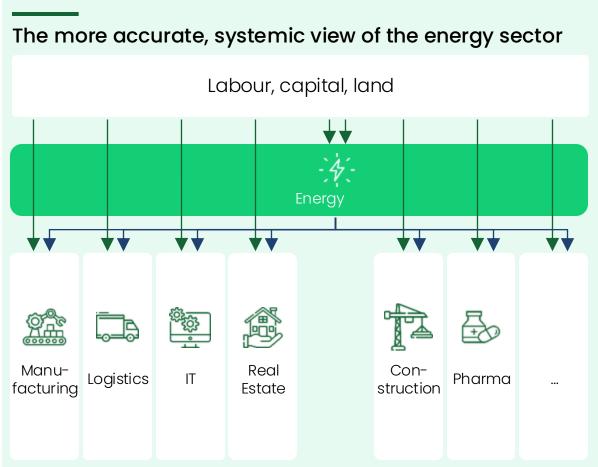
As fossil demand slips off the plateau, price swings will intensify—triggering crises for countries and companies that remain dependent on fossil revenues for too long. Fossil assets at the top of the cost curve will be stranded, and returns to new fossil projects will disappoint.



# **Everything is driven by energy**

So energy transition means economic transition





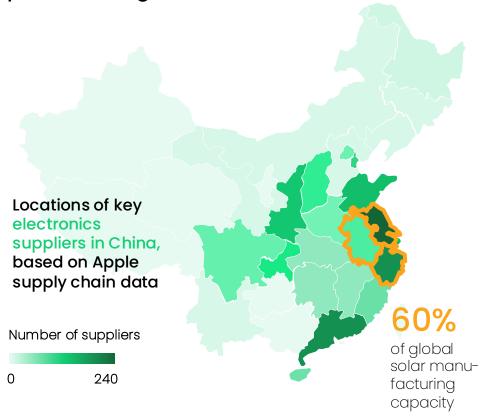


# Tech is coming for the energy sector

The same people and places that made digital tech, mainly in China, are now making electrotech

ILLUSTRATIVE AND NON-EXHAUSTIVE

# Electrotech is manufactured in the same places as digital tech



#### Many electrotech leaders started in digital tech



CATL

#### Robin Zeng Yugun

Founder &
Chairman
Spent a decade at ATL
developing Li-polymer batteries
for iPhones and other
smartphones





#### Wang Chuanfu

Founder, Chairman & CEO

As GM at BAK Battery Co., scaled Li-ion cells for Nokia & Motorola phones



### SUNTECH

#### Shi Zhengrong

Founder & Chairman (until 2013)

Led thin-film PV R&D at UNSW, pioneering semiconductor-style solar cell fabrication before commercial scale-up.





#### William Li (Li Bin)

Co-founder & CEO

Built Bitauto app as an online auto-services platform, before starting Nio



#### Li Zhenguo

Founder & President

Early role at Huashan Semiconductor Materials, processing wafers for PC & mobile chips, building semiconductor expertise.





#### He Xiaopeng

Co-founder & Chairman

Co-founded UCWeb, developing China's leading mobile-browser, then applied that mobile-tech know-how to EVs.





#### Huang Shilin

Former Vice Chairman & Deputy GM, CATL

Spun off ATL's CE-battery arm into EV focus, leveraging his battery-tech background in consumer electronics.





#### Li Xiang

Founder, Chairman & CEO

Created Autohome as a datadriven car-sales & Al platform, blending digital-marketing and automotive retail.



### Al accelerates change

Al may raise electricity demand, but it is of tremendous benefit to scaling electrotech

#### Impact of scaling AI on electrotech, examples Al energy demand growth in context Increase in electricity demand by sector, 2024-2030 Industry excl. heavy industry **Predictive Autonomous** Smart Electric transport maintenance operations charging **Appliances** 555555 Space cooling Data centres Adaptive Grid **Battery** heating optimisation longevity Space and water heating Heavy industry Other **Materials** Power-electronics **Automated** ()500 1,000 1,500 2,000 discovery tuning permitting TWh

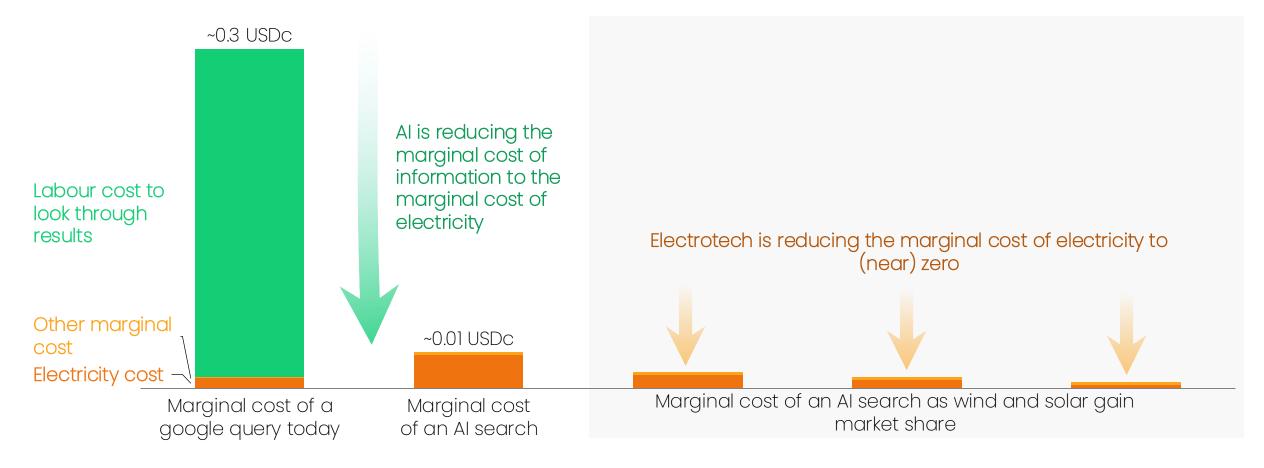


# The zero marginal cost economy is coming

Between AI and electrotech, the marginal cost of energy and information will fall dramatically

#### Cost of information

<u>ILLUSTRATIVE</u>

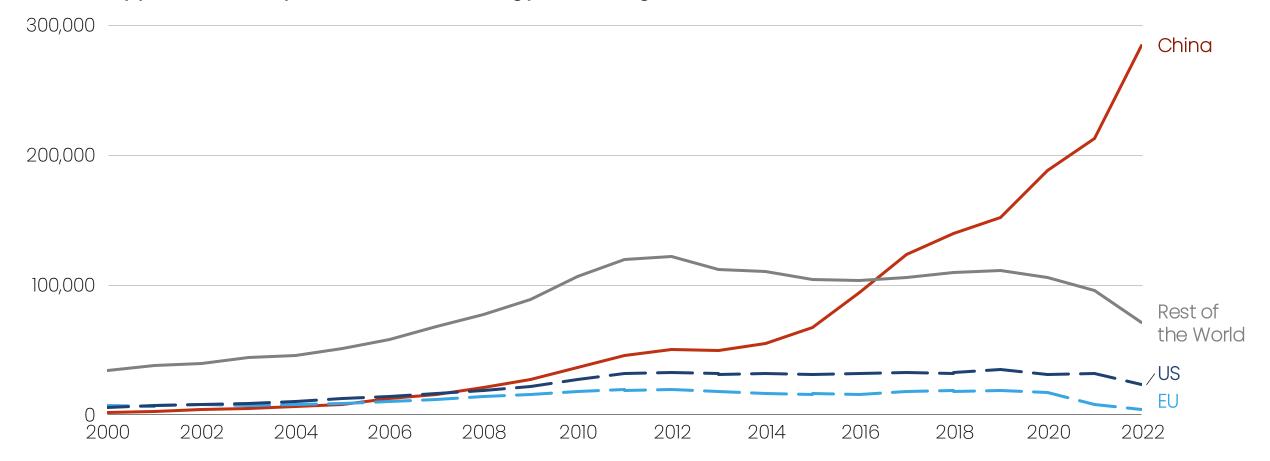




# The energy technology frontier has moved East

Patents are a leading indicator of where the leading companies of the future will be

#### Annual applications for patents in clean energy technologies

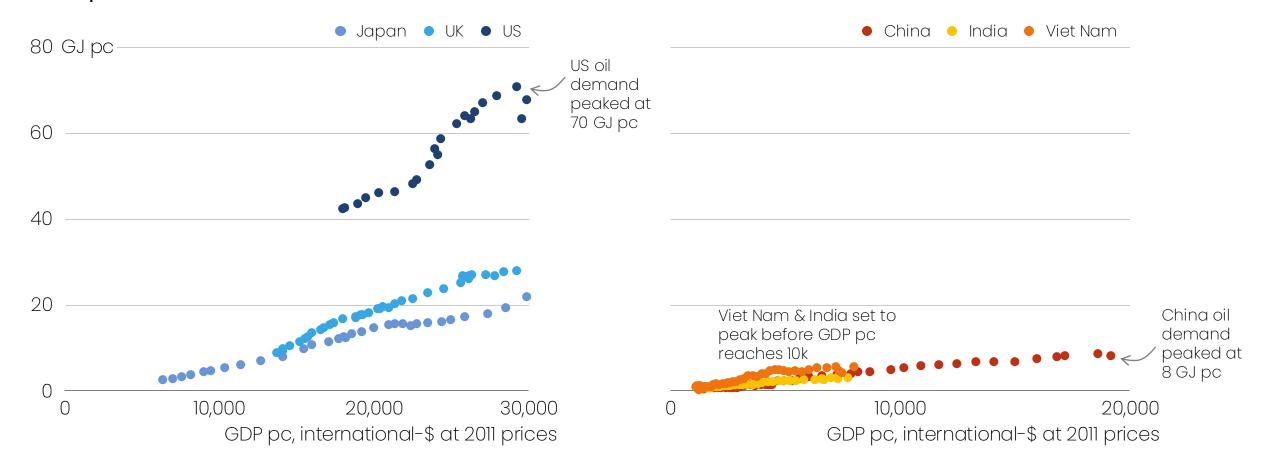




# The end of oil-intensive development

China's per capita road oil demand peaked at a tenth of US levels – other emerging markets are set to follow

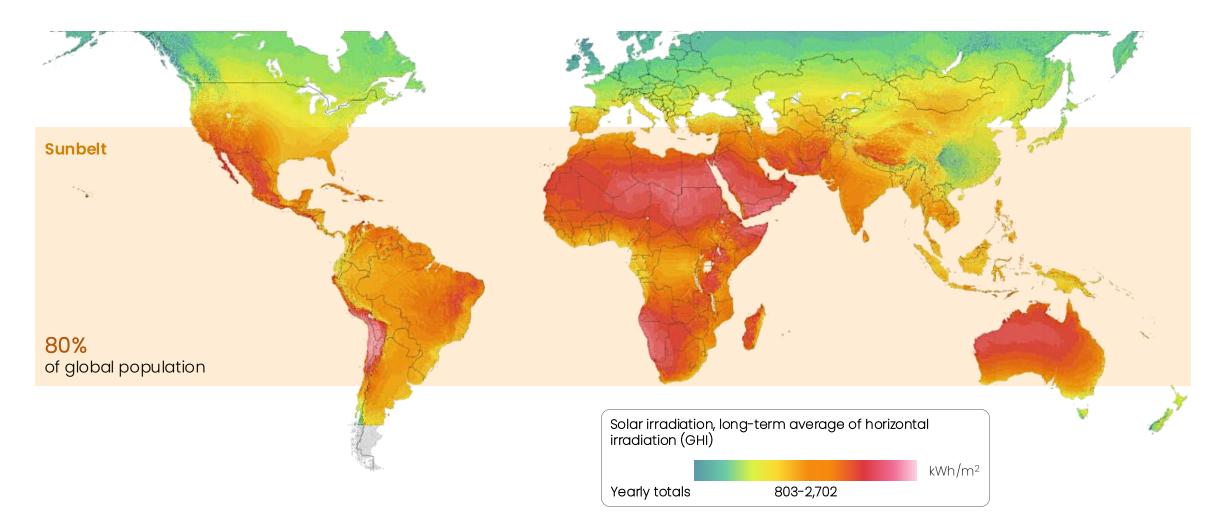
#### Per capita road oil demand and GDP





# Electrotech liberates the power of the Sunbelt

The emerging markets will have the lowest electricity cost

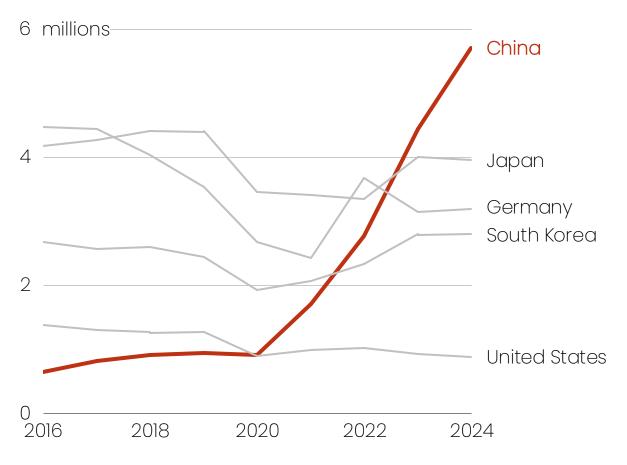




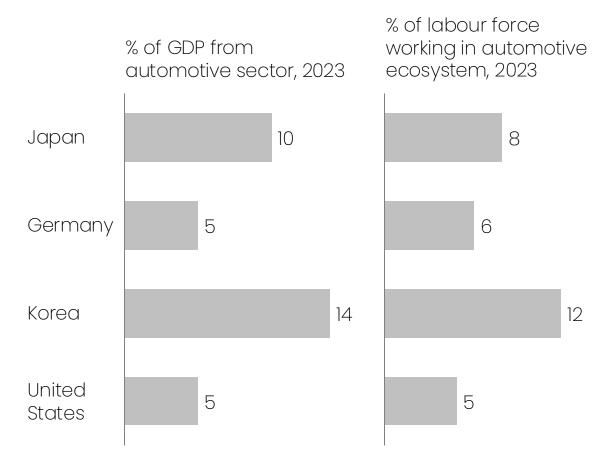
# The automotive sector is a warning sign for other industries

In four years, China went from small to dominant

#### Car exports: China is taking over, enabled by EVs



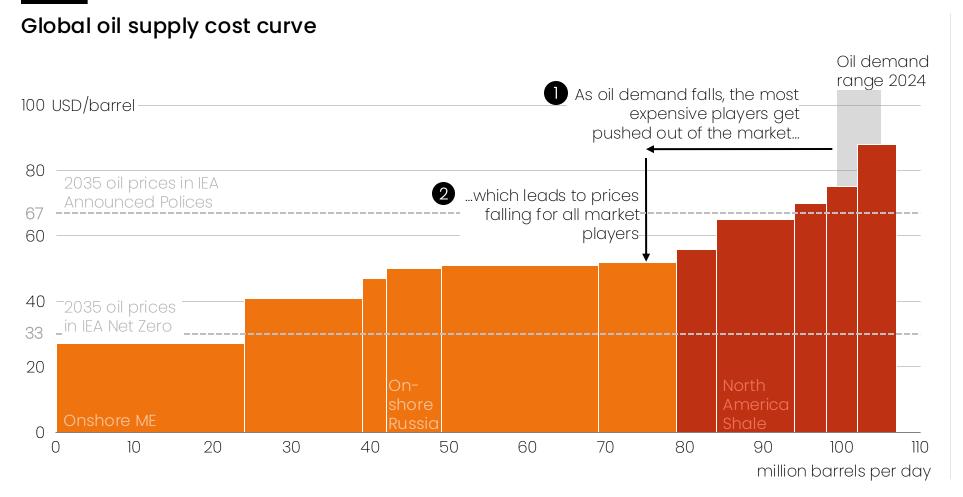
#### Role of automotive in selected economies





### The first few million barrels decline will hurt

Companies and countries dependent on the price of oil will face hardship as prices fall



#### **Notes**

- Top quartile is dominated by independents and majors, and fewer national oil companies. Even a few percent decline in oil demand can evaporate most of the production of some players.
- 2 Many petrostates need oil prices well over \$50/bbl to have government finances break even:

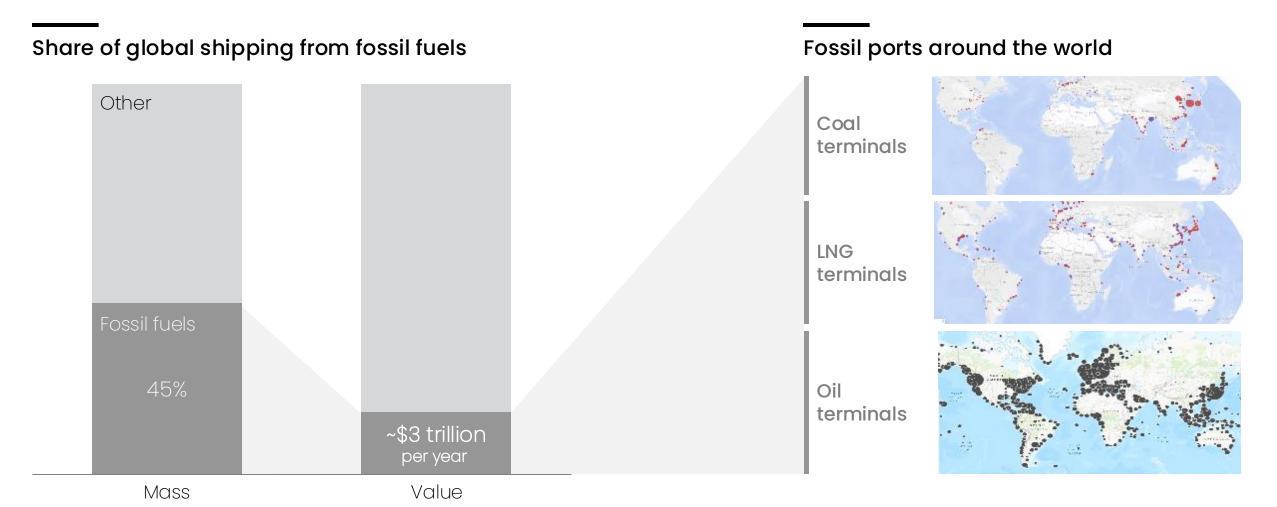
#### Fiscal breakeven oil price

- Saudi Arabia: \$98/barrel
- Iraq: \$84/barrel
- Kuwait: \$88/barrel
- UAE: \$51/barrel



# Fossil demand decline will have much wider implications

For example, ports all over the world are set to lose major customers





# **Chapter 6**Seize the opportunity

0

#### The time is now

This is the decade that everything changes. Leaders will build the capacity, electrotech prices will become irresistible, electrotech will continue to grow up S-curves, and fossil demand will start to decline. It is time to rethink standard energy models because by 2030 the new reality will be priced into markets.

02

#### Change is hard

Inertia and the lobbying power of incumbents combine to make change difficult. It is hard to deploy new technologies and identify future leaders. Even policymakers who want to drive change can pick the wrong solutions.

03

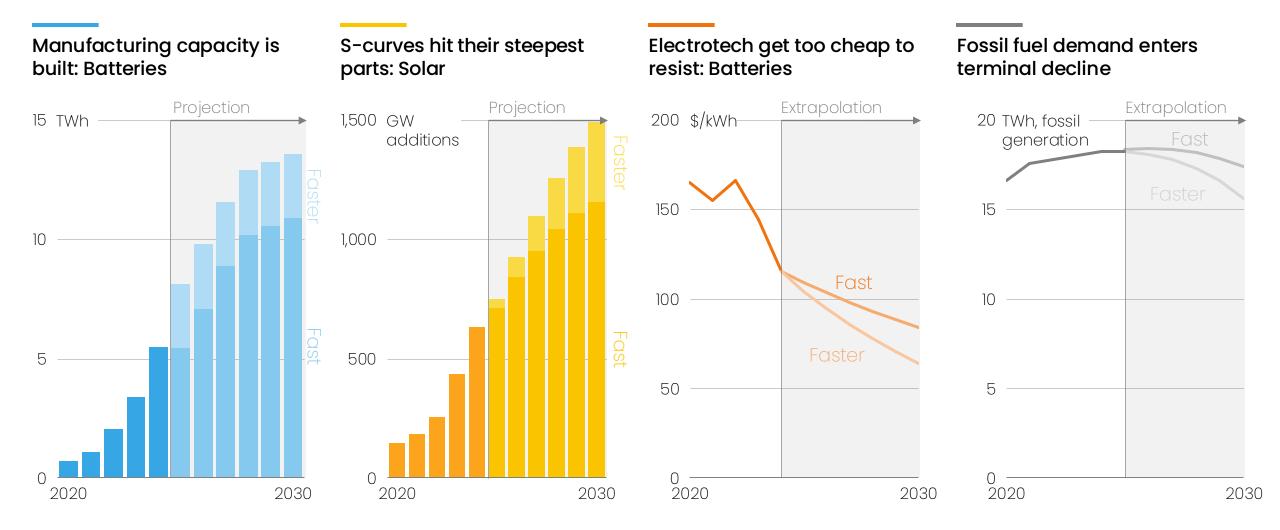
### Intelligent policy action is vital

Policymakers who wish for their countries to reap the benefits of the electrotech era need to rethink their strategy. That means getting the price of electricity down and electrifying end demand. It also means experimenting with policy, and moving on from failed solutions.



### This is the decisive decade

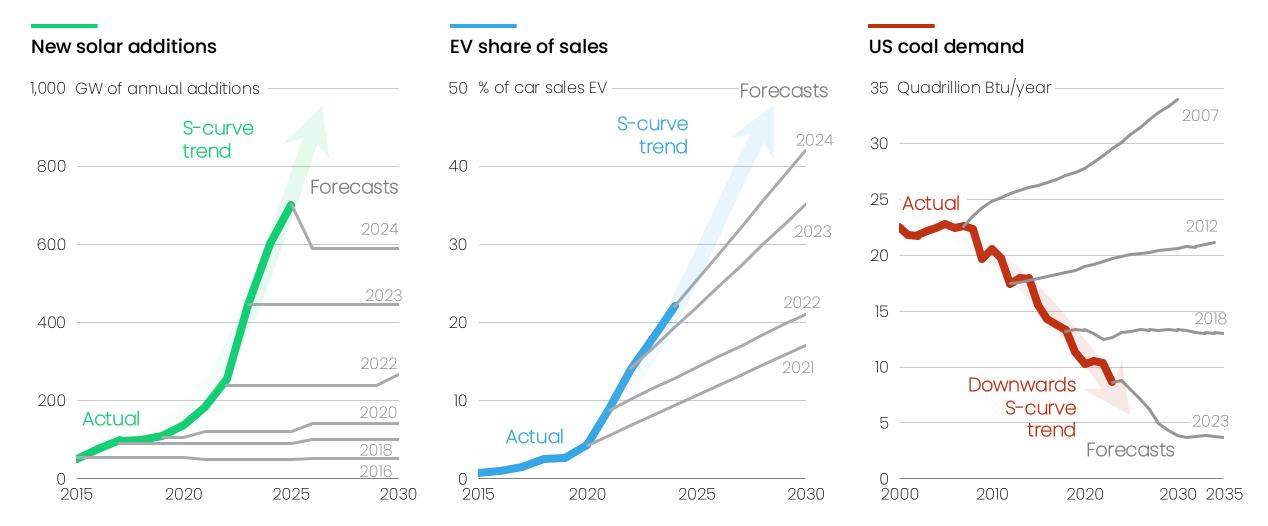
A century in the making, electrotech will define this decade





# Beware of the limits of old energy models

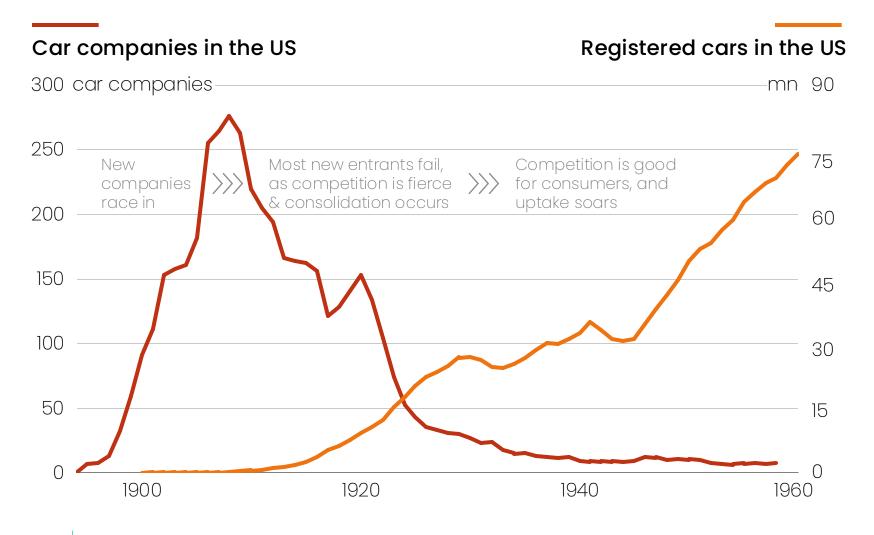
Complex models are missing the reality of exponential change





# Nobody said it was easy

Investing in technology revolutions is always risky



### Normal playbook

- Ol Brutal competition drives overcapacity and shakeouts
- Most new entrants fail in the early stages
- O3 Companies and investors chase growth before profits
- Market volatility is highest during the early phase
- 05 The winners win big
- Pailure at the firm level is a necessary part of advancement at an economy level



98

### Focus on the fundamentals

Three key questions to gauge new energy technology in times of peak confusion

### **Physics**

Does it make the energy system more efficient?



#### **Economics**

Is it small and modular, so it can be manufactured at scale and benefit from learning curves?

### **Geopolitics**

Does it enhance the independence and security of its user?





# Pick technologies that have the wind in their back

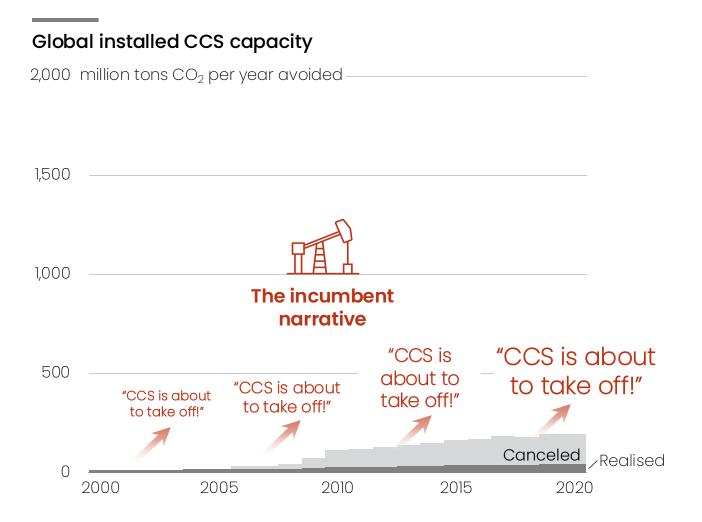
Many popular solutions will struggle in the face of reality

	<b>Physics</b> Does it make the energy system more efficient?	Economics Is it small and modular, so it can be manufactured at scale and benefit from learning curves?	Geopolitics  Does it enhance the independence and security of its user?		
ccs	× No	× No	× No		
Biofuels	× No	× No	X No unless you are Brazil		
Green hydrogen	× No	X Not really except for the electrolyser	Yes unless imported		
Electrotech	Yes	Yes	Yes		

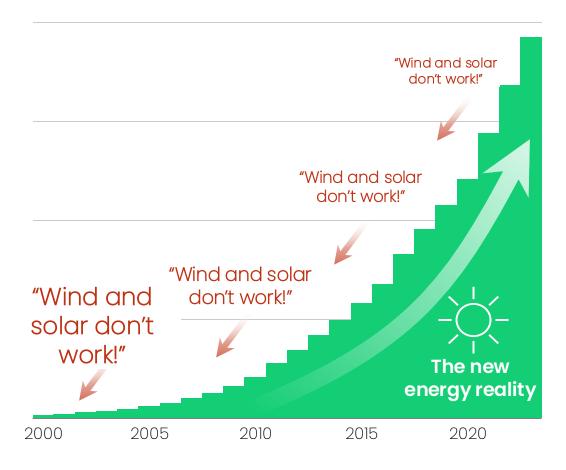


### **Avoid the distractions**

Some cleantech only gets louder; electrotech actually delivers



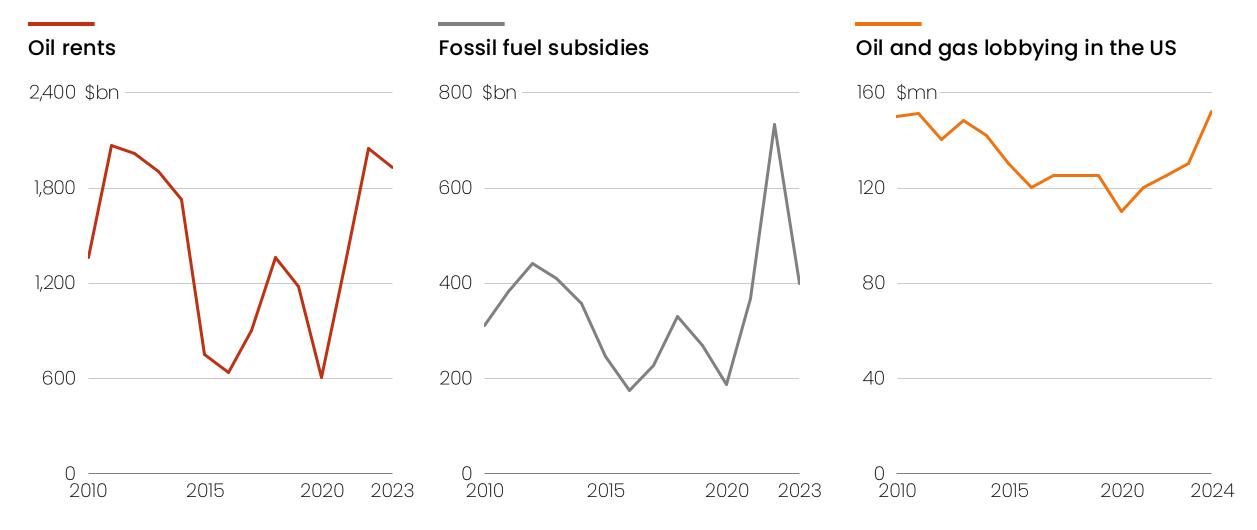
#### Wind and solar avoided emissions





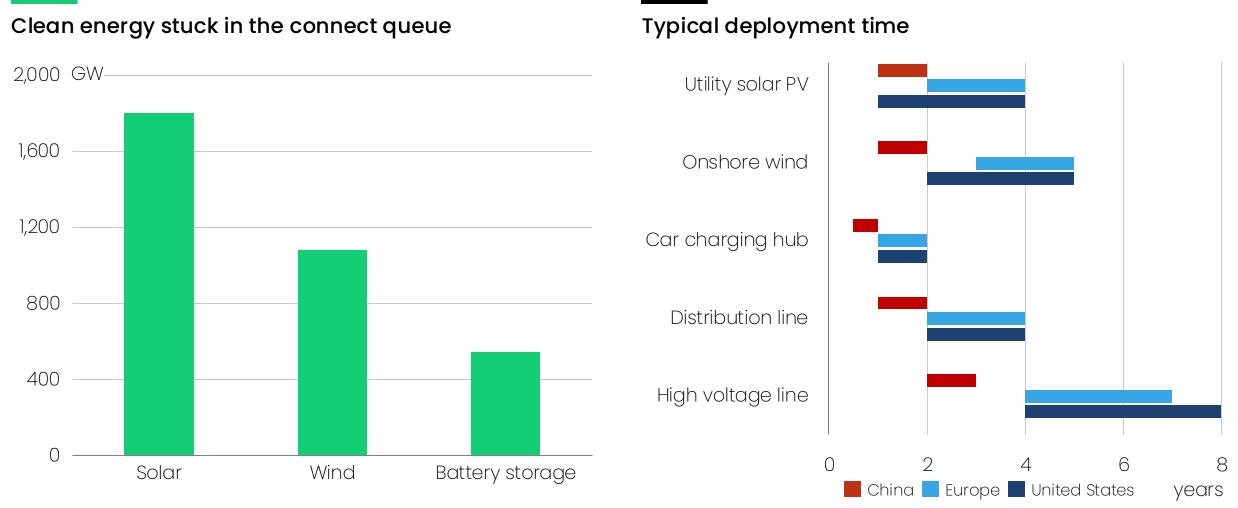
# Incumbents resist change because the status quo is so profitable

Governments need to decide what is in their country's best long-term interest



### Back the builders not the blockers

Unlock the queues of electrotech that want to come online

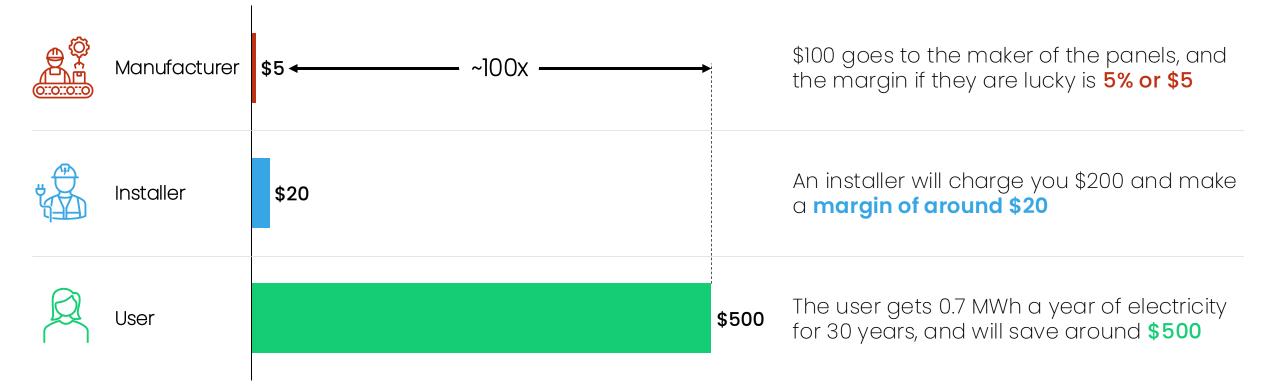


# It's not all about manufacturing

The user benefits are 100x greater than the manufacturer profits

The economics of putting up a couple of solar panels with 1kWp of capacity, UK example

#### **Profits**





# The electrification imperative

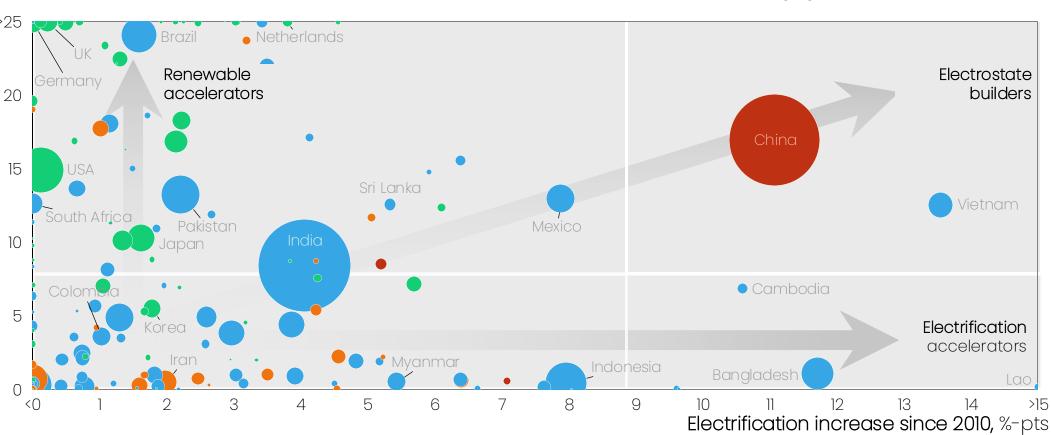
Many countries are building renewables; few an electrostate

Direction of travel in the two races of the energy transition

Population size OECD Petro Regions

Emerging markets Greater China

Wind & solar generation share increase since 2010, %-pt

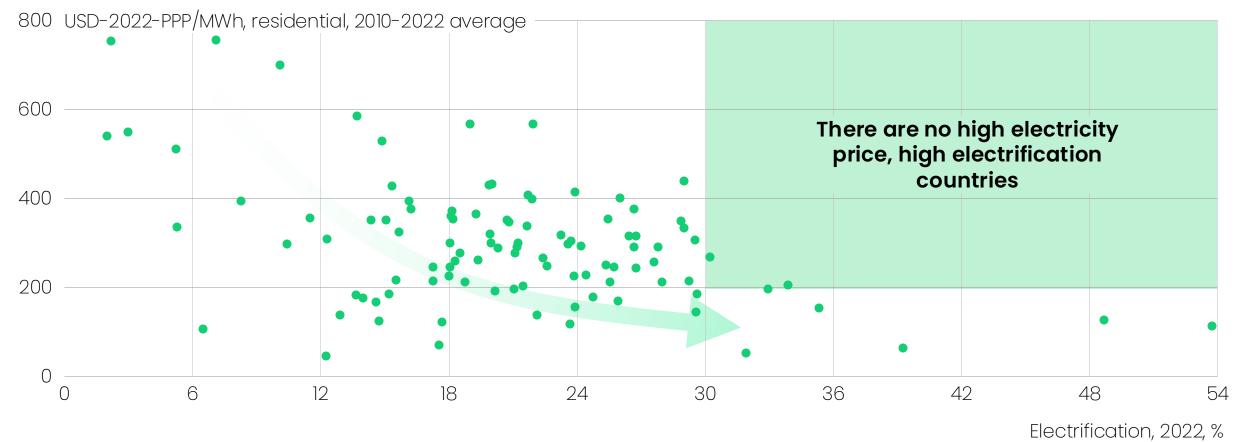




### **Econ 101**

### Lower prices incentivise uptake

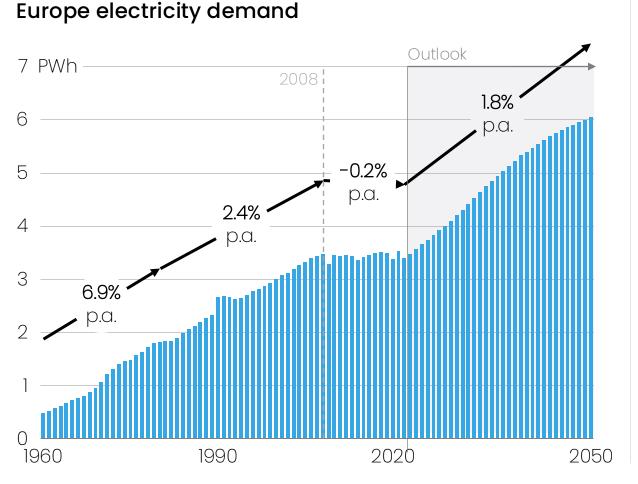
### **Electricity price**

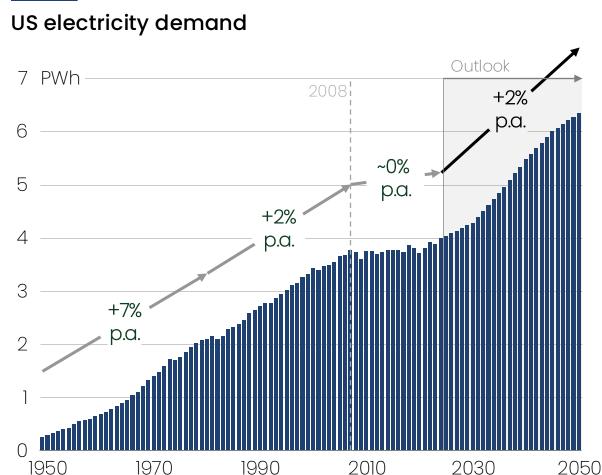




# The West can get back on track with electrification

Europe and the US were able to grow electricity demand rapidly for decades before 2008

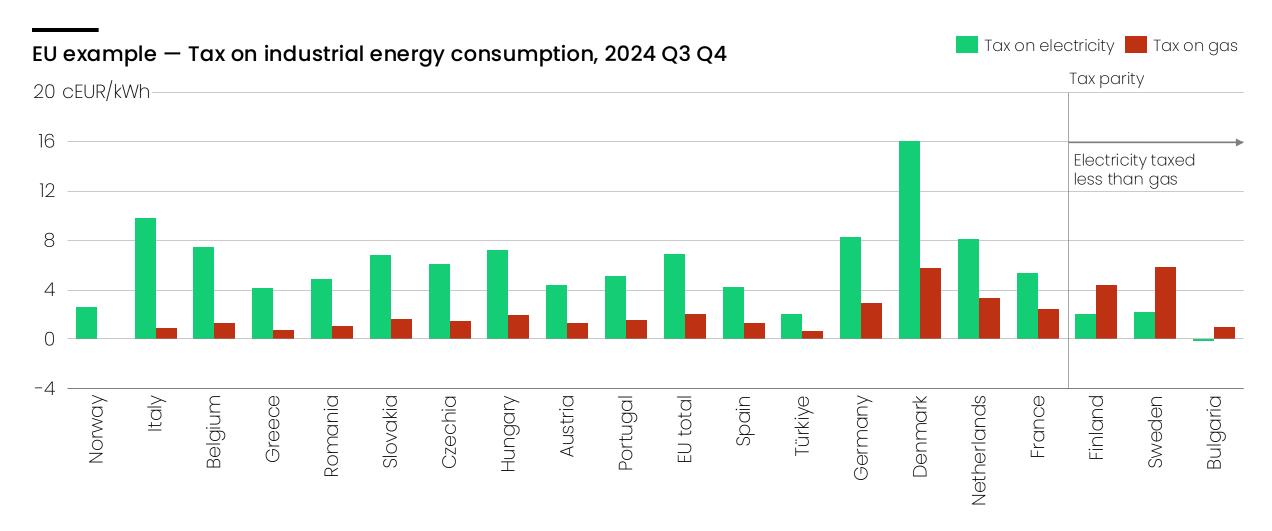






# Tax what you want to phase out

High taxes on electricity will only slow down electrification





# Experiment with policy and regulation

Just as we experiment with new tech, we should test new policies and regulations

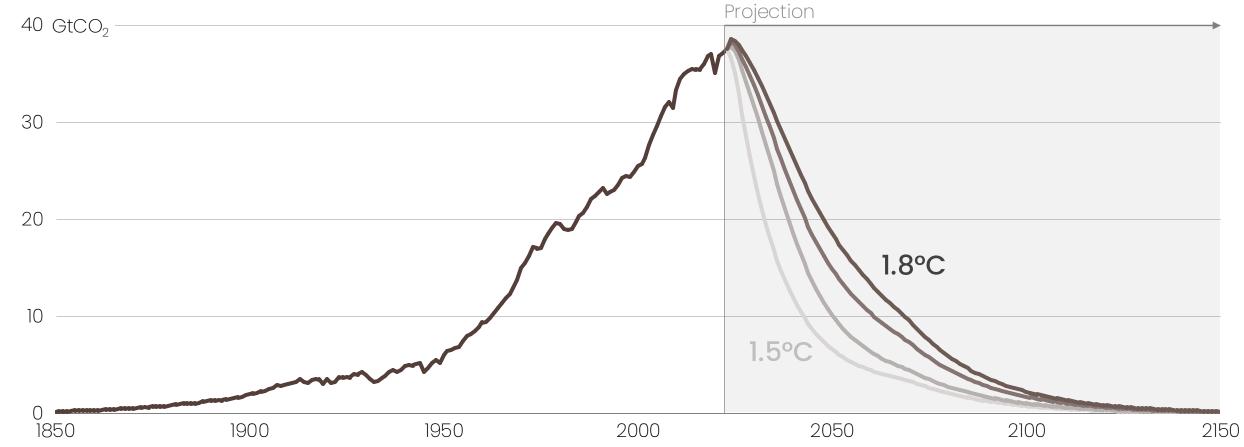
New electrotech	Different tech specs versus fossil incumbent	Example policies and regulations to experiment with to better match new tech						
Utility-scale wind & solar	Variable with weather; available everywhere; zero marginal cost	Regional pricing		Nodal/local battery tenders		Power price- setting reform	$\stackrel{\uparrow}{\searrow}$	
Rooftop solar & microgrids	Consumers become prosumers; power flows two ways	Connection fast tracking	$\xrightarrow{\hspace*{1cm}}$	Locational tariffs	0	Microgrid resilience payments		
EVs and heat pumps	Loads get more local, mobile, and can be flexed sub-hourly; availability varies by user behavior and season	TOU and availability pricing		Storage buffer incentives		Interoperability / API sandbox		
Industry electrification	Very large, shiftable electricity demand for some sites; hard baseload for other sites	Zonal demand tenders		Flexible industrial contracts	7	CfD for offtake prices		
Grid upgrades & advanced sensing	New sensors and controls give fast, local visibility and automated options	Dynamic line rating	***	Performance-based payments		Private power lines	0_0	



# Falling emissions are a consequence of the Electrotech Revolution

The faster electrotech grows, the faster emissions will fall

#### Global CO<sub>2</sub> emissions from energy





110

### The time is now











01

For the first time in history, we can harness the exceptional power of the sun through electrotech

02

After a century of evolution, electrotech is now coming together in a decade of revolution; surging globally, replacing fossil fuels, and powering emerging economies 03

Change is driven by the fundamental forces of of physics, economics and geopolitics, not just climate action

04

This revolution will come faster and go further than most think, stranding more than just energy assets, and reshaping global leadership 05

This is the decisive decade. Surf the electrotech wave or be dragged under



#### **About Ember**

Ember is an independent energy think tank that aims to accelerate the clean energy transition with data and policy. Its vision is a world with a safe climate, powered by a clean, electrified energy system for all.

#### **About Ember Futures**

This report is the first annual pitch deck from Ember Futures, a new research initiative established to help leaders navigate the rapid rise of electrotech and the decline of fossil fuels, and what this transition means for energy, financial markets, and geopolitics.

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